## CAR Group

## Half Year <br> Results

## Presentation

Halifyear ended 31 December 2023
chileautos

## Disclaimer and Non-IFRS Information


#### Abstract

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Non-IFRS Financial Information
CAR Group results are reported under International Financial Reporting

Standards (IFRS). This presentation also includes certain non-IFRS measures including "adjusted", "underlying" and "proforma". These measures are used internally by management to assess the performance of our business and our associates, make decisions on the allocation of resources and assess operational management. Non-IFRS measures have not been subject to audit or review. All numbers listed as reported comply with IFRS.

## Agenda

1
H1 FY24
Highlights

4-17

2
Financial
Performance

18-23

3
Operating
Segments Review

24-30

4
Strategy Update

31-36

5
Appendix

37-42

## CAR Group

## 1. H1 FY24 Highlights

## Excellent First Half Performance

- Double-digit revenue and earnings growth in all markets.
- Delivered good growth in Korea and Australia whilst creating substantial value through Brazil and US acquisitions.
- Strong operational execution and continued investment in long-term growth initiatives.


## Proforma ${ }^{1}$

Consolidation of acquisitions in both periods

## Revenue <br> $$
\$ 531 \mathrm{~m} \uparrow_{\text {vspcp }}^{18 \%}
$$ <br> <br> 18\% <br> <br> 18\% <br> <br> vspcp

 <br> <br> vspcp}
## Adjusted²

Actual ownership excluding abnormal items

## Revenue <br> \$531m $\uparrow 60 \%$

## Reported ${ }^{2}$

In accordance with IFRS

## Revenue

\$531m 个60\%
$\$ 269 \mathrm{~m} \uparrow 63 \%$

NPAT ${ }^{3}$
\$117m $\downarrow 72 \%$

## Operational Highlights

## Excellent operational metrics reflect strength of our global marketplaces

2.4 million
$\uparrow$ Ћ-O) Venicles online

602 million


45 million


Unique audience per month ${ }^{7}$

## 48 thousand



Subscribed dealers ${ }^{2}$

230 thousand


11 million
$\uparrow \mathrm{Dealer} \mathrm{leads} \mathrm{delivered}^{8}$

9 billion
$\uparrow \underset{\sim}{\text { 费 }}$ Page views ${ }^{3}$

12x more preferred
$\downarrow$ carsales.com.auv $\begin{aligned} & \text { nearest competitor }{ }^{6} 1\end{aligned}$

22\% Slower
$\downarrow$ Time to sell9

## New CAR Group Brand Reflecting Our Growth

Transformative growth and diversification across markets and segments


## CAR Group Strategy

Our Purpose
To make buying and selling a great experience

Our Vision
To create \#1 digital marketplaces for vehicles around the world


Our Drivers


## Delivering Excellent Returns For Shareholders

Adjusted Earnings per Share (cents) ${ }^{1}$


## Market Opportunity

We operate in large, attractive markets with significant opportunity for future long-term growth
Total Addressable Market (TAM): \$15.4 billion¹


## Our Global Priorities

We have a clear set of priorities across our global marketplaces


## Key Highlights

We have executed on our global priorities in H1 FY24

| 602million <br> sessions $^{2}$ | 45 million <br> unique audience |  |
| :---: | :---: | :---: |
| Up 1\% | Up 10\% | 2.4 m <br> vehicles $n$ site $^{2}$ <br> Up 13\% |

## Digital Retailing

Encar Home transactions have increased demonstrating a rise in consumer demand for 100\% online transactions


Encar Home car listings


Encar Home transactions

## Over 26 thousand

 cars online Up 23\%Completed transactions
Up 27\%

## Key Highlights

## We have executed on our global priorities in H1 FY24



## Depth

Depth products are delivering outstanding value for dealers through reduced time to sell and/or higher margins

- Increased adoption of Premium Select in Trader Interactive (TI).
- Increased penetration of Guarantee Inspection in Korea to 48\% of new listings.
- Significant uplift in carsales' and webmotors' subscription depth products.



## Media Expansion

Leveraging new technology and IP effectively across the Group, resulting in improved ad viewability, yield and consumer experience

Trader Interactive Programmatic performance ${ }^{2}$


## Key Highlights

## We have executed on our global priorities in H1 FY24



## Future Horizons

Launched new marine brand in the

## © BoatMart

 USRecently launched Caravan Camping Sales online store in Australia

caravancampingsales
STORE


Leveraging generative Al across the business to deliver enhanced consumer search experiences, process efficiency and better trust and safety

Enhance Security, Trust \& Safety

## Multiple Marketplace Growth Drivers



## Compelling Double-Digit Growth Over 16 Years Through Different Economic Cycles

Highly resilient and countercyclical business model

- CAR Group is more geared to used vehicle buy \& sell transactions which have less cyclicality than new vehicle buy transactions.
- Dealers \& OEMs need to move inventory in any economic environment, including when interest rates are high.
- Marketplaces deliver a high return on investment versus other advertising sources and tends to be last channel to be reduced.
- Subscription model for dealers in the US and Korea results in high recurring levels of revenues.
- Cost base has a good level of flexibility.
- Diversity of geographies and industries provide further resilience.

Group Proforma Financial Performance (AUDm)


## FY24 Outlook

## Outlook statement

## Proforma Basis

We expect to deliver good growth in Revenue and EBITDA in FY24.

## Actual Basis

We expect to deliver very strong growth in Revenue and Adjusted EBITDA and strong growth in Adjusted NPAT in FY24.

## Margin

We expect to see expansion in the CAR Group EBITDA margin on a proforma basis in FY24.

## Australia Observations

## Dealer

- We expect to deliver good growth in dealer revenue in FY24 supported by higher lead volumes, increased penetration of premium products including depth and dealer finance along with yield increases.


## Private

- Anticipate solid revenue growth supported by private ad yield and Instant Offer.


## Media

- Expect strong revenue growth supported by continued expansion of our native ad products, programmatic capability and non-automotive diversification.


## Investments

- Expecting good growth in revenue and similar EBITDA versus FY23.


## International Observations

## United States

- We expect good growth in revenue and strong growth in EBITDA in FY24.

Brazil

- We expect strong growth in revenue and strong growth in EBITDA in FY24.


## Korea

- We expect good growth in revenue and solid growth in EBITDA in FY24.


## 2. Financial Performance

## Track Record of Growth



Proforma

EBITDA ${ }^{1}$
(\$m)


Adjusted EPS ${ }^{2}$
(cents)


## P\&L Summary

| \$A Millions | H1 FY23 | H1 FY24 | Growth \% |
| :--- | :---: | :---: | :---: |
| Revenue | 331.7 | 530.7 | $60 \%$ |
| Operating expense | $(153.9)$ | $\mathbf{( 2 5 3 . 6})$ | $(65 \%)$ |
| Adjusted EBITDA | 177.9 | 277.2 | $\mathbf{5 6 \%}$ |
| Depreciation \& amortisation | 22.5 | $\mathbf{3 2 . 6}$ | $45 \%$ |
| Net finance cost | 17.8 | $\mathbf{3 6 . 5}$ | $105 \%$ |
| Income tax expense | 30.5 | $\mathbf{4 0 . 3}$ | $32 \%$ |
| Profit from associates | 15.1 | - | - |
| Non-controlling interests (NCI) | $(0.4)$ | $\mathbf{( 5 . 2 )}$ | - |
| Adjusted NPAT | 121.8 | $\mathbf{1 6 2 . 7}$ | $\mathbf{3 4 \%}$ |
| Significant items | 294.8 | $\mathbf{( 4 5 . 6 )}$ | - |
| Reported NPAT | 416.5 | $\mathbf{1 1 7 . 0}$ | $\mathbf{( 7 2 \% )}$ |
|  |  |  |  |
| Adjusted earnings per share (cents) ${ }^{1}$ | 34.6 | $\mathbf{4 3 . 2}$ | $25 \%$ |
| Interim dividend per share (cents) | 28.5 | $\mathbf{3 4 . 5}$ | $21 \%$ |

- Very strong increase in revenue and EBITDA reflects doubledigit underlying growth and the consolidation of Trader Interactive and webmotors.
- D\&A largely reflects depreciation of building fit outs and software assets. The high growth is largely due to the inclusion of Trader Interactive and webmotors.
- Net finance cost increase reflects an increased debt balance to fund acquisitions and a higher average interest rate.
- Profits from associates in the prior period largely reflects contribution from webmotors and Trader Interactive which are now consolidated.
- Non-controlling interests relates to the $30 \%$ non-controlling interest in webmotors.
- Interim dividend of 34.5 cents per share declared, up $21 \%$ on pcp. Dividend will be franked at $50 \%$.
- Refer to slide 40 for a breakdown of significant items.
- The decrease in Reported NPAT is largely due to the $\$ 333 \mathrm{~m}$ gain on step acquisition of Trader Interactive recognised last year.


## Segment Performance

Delivering double-digit revenue and earnings growth in all key segments

| \$A Millions | H1 FY23 | H1 FY24 | Growth \% | CC $\%^{1}$ |
| :--- | :---: | :---: | :---: | :---: |
| Australia $^{2}$ | 189.1 | 213.8 | $13 \%$ | $13 \%$ |
| North America | 115.4 | 136.8 | $18 \%$ | $15 \%$ |
| Latin America | 63.5 | 87.5 | $38 \%$ | $26 \%$ |
| Asia | 50.4 | 59.5 | $18 \%$ | $13 \%$ |
| Investments | 29.9 | 33.1 | $11 \%$ | $11 \%$ |
| Proforma Revenue | 448.3 | 530.7 | $18 \%$ | $15 \%$ |
| Australia ${ }^{2}$ | 121.3 | $\mathbf{1 3 7 . 3}$ | $13 \%$ | $13 \%$ |
| North America | 68.4 | 82.8 | $21 \%$ | $18 \%$ |
| Latin America | 21.1 | 31.5 | $50 \%$ | $29 \%$ |
| Asia | 24.1 | 27.8 | $15 \%$ | $11 \%$ |
| Investments | $(2.0)$ | $\mathbf{( 2 . 2 )}$ | $(8 \%)$ | $(8 \%)$ |
| Proforma EBITDA | 232.9 | 277.2 | $19 \%$ | $16 \%$ |

- Australia - Continuing to strengthen our value proposition for customers, providing the largest audience and widest choice of inventory. This is reflected in double digit growth across the Private, Dealer, and Media revenue segments.
- North America - Multiple growth drivers including new customers, increased penetration of depth products, introduction of dynamic pricing and leveraging carsales' media technology.
- Latin America - Brazil was the key growth driver with the national expansion campaign continuing to deliver outstanding results.
- Asia - Increasing adoption of the Guarantee and Encar Home Delivery products were the key drivers of another excellent result in South Korea.
- Investments - Good revenue growth in Redbook Inspect and the Tyres Group.


## EBITDA Margin Summary

## Group margins continue to expand while investing in key growth initiatives

Australia - Continued benefits of operating leverage while investing in key future growth drivers including Instant Offer, site simplification, digital retailing and C2C payments.
North America - Achieved margin expansion with introduction of high margin dealer depth products, whilst continuing to invest in new opportunities including media, dynamic pricing and other product development
Latin America - Continued increase in margin while investing in national expansion and new product development.
Asia - Good margins with investment in marketing and brand as market conditions in Korea improve.

Segment EBITDA margin


CAR Group EBITDA margin


## Strong Cash Flow and Robust Balance Sheet



## Capex

- Capex investment continues to support revenue growth. Key investments in the last six months include digital retailing, trade-in, dynamic pricing, media products, site simplification, marine, C2C payments and leasehold improvements in Korea branches

CapexProforma Capex ${ }^{3}$
-O- Capex as \% of proforma revenue


## 3. Operating Segments Review

## Australian Market Observations

The new car market is strong coupled with continuing strength and resilience in the used car market





## Australia－ carsales

## Revenue <br> 213.8 m <br> $13 \%$ <br> Adjusted EBITDA <br> 137.3 m

## Revenue Breakdown

Dealer
106.3 m

Private
48.7 m

Media
34.5 m

个 22\％
Data，Research
\＆Services
24.3 m

个 9\％

## Resilient used car market and strong operational execution

－Double－digit growth in Dealer，Private and Media segments． Continued strength in market leadership and brand health metrics．
－Dealer result driven by increasing lead volumes，yield and an increase in depth penetration，which is benefiting from a normalisation in time to sell．
－Consolidated recent market share gains in the private seller market．Private result underpinned by dynamic pricing optimisation and Instant Offer．
－Media result driven by the introduction of new products， diversification into non－automotive categories and improved new car inventory levels．
－Solid result in Data，Research \＆Services reflects Redbook continuing to maintain its market leading position．
－Small uplift in EBITDA margin reflects inherent operating leverage and continued investment in future growth initiatives．

## North America Trader Interactive

USDm

## TTRADER <br> INTERACTIVE

## Excellent progress on strategic initiatives

## Proforma Revenue 89.2m

Proforma EBITDA 54.0m

AUDm

## Proforma Revenue 136.8 m

Proforma EBITDA 82.8m

- Delivered double-digit revenue growth across all verticals.
- Multiple growth drivers including new customer additions, new products, media expansion, dynamic pricing, yield uplifts and increasing adoption of premium products.
- Result reflects the strength of the business model in a more challenging consumer market with elevated interest rates.
- Compelling value proposition supported increases in dealer numbers and average yield per dealer. Yield uplift delivered through increased premium select adoption, lead amplifier product penetration, package upsells and price increases.
- Added ~100 dealer customers in the last 6 months mostly in trucks and powersports.
- Continued to diversify the revenue base through private dynamic pricing and investing in the media business. Media segment grew strongly, driven by adopting CAR Group's programmatic advertising technology and increasing the sophistication and size of the direct sales team.
- Achieved EBITDA margin expansion to 61\%, through operating leverage whilst continuing to invest in new products and initiatives.
- Communicated a price rise in early February across all verticals which will go live in March. Lead amplifier product will not be a revenue growth driver in H 2 as it was released in H 1 FY 23 and penetration is stable.


## Latin America webmotors

BRLm

## Proforma Revenue 268.6 m

Proforma EBITDA 101.2 m
$32 \%$

AUDm
Proforma Revenue
83.7 m
$\uparrow 40 \%$

Proforma EBITDA 31.6 m


## (H) webmotors

Outstanding financial performance with strategic initiatives delivering significant growth

- Outstanding growth reflecting an extension of our market leading position.
- National expansion plan is driving strong growth in audience, customer numbers and revenue in key markets outside Sao Paulo and Rio (Curitiba, Goiana Salvador, Belo Horizonte and Brasilia).
- Delivered higher average revenue per dealer through higher depth and CRM product penetration and price increases.
- Diversification in revenue sources through the implementation of the private dynamic pricing engine and investment in media operations.
- Uplift in finance revenue in Q2, driven by an improving credit market and a streamlined application process.
- Delivered EBITDA margin growth alongside reinvestment into future growth initiatives.
- Strong growth in adjacent market services, Car10' and Loop ${ }^{1}$


## Asia Encar

KRWb
Revenue
49.0 m

Adjusted EBITDA 22.8 m

AUDm
Revenue
56.7 m

Adjusted EBITDA
26.5 m

13\%


## Growing penetration of premium products

Good growth in revenue and EBITDA driven by audience engagement, high inventory count, increasing premium product penetration and yield increases.

- Guarantee inspection product now at 48\% of all new listings up from $42 \%$ in December last year. Key drivers were:
- Opening of 5 new inspection centres with 56 now operational across Korea;
- Establishment of new dealer contracts at existing inspection centres; and
- Expansion of minimum volume commitments from existing dealers.
- Implemented a price rise of $\sim 10 \%$ on standard advertising units at the end of H1 FY24.
- Encar Home delivery transaction volumes were up $27 \%$ vs pcp.
- Dealer Direct volumes are improving after being impacted by difficult credit market conditions.


## Latin America \& Investments

Latin America Other (excl. Brazil) cCm

Revenue
3.8 m


EBITDA (0.1m)

Investments AUDm

Revenue
33.1 m

## EBITDA

(2.2m)
$\downarrow$ 8\%

## Latin America Other (excluding Brazil)

- Good revenue growth in Chile through the implementation of the lead model.
- In the process of exiting our Mexican business given the market remains challenging and our focus on other priorities.


## Investments

- Revenue performance reflects good growth in our inspections and tyres businesses. Driving improved profitability in our tyres business remains the key priority in this segment.

4. Strategy Update

## Our Global Priorities

We have a clear set of priorities across our global marketplaces


## Digital Retailing

## Digital finance transactions in Brazil are a huge opportunity



We have simplified the loan application process

- Improved user interface.
- Consistent webmotors design and branding.
- Improved ease of use - removed 4 steps from application process.
- Increased flexibility in determining terms of the loan, such as duration, number of instalments.


Resulting in improved operating metrics
webmotors auto finance Ioan applications

webmotors auto finance contract volumes


## Media Expansion

## Our global media business is accelerating through strong execution of strategy



## H2 FY24 focus areas

- Continue improvement in programmatic performance through:
- Increasing ad formats and viewability.
- Growing customer volumes.
- Expanding sell-through rates.
- Further increasing direct sales teams and engagement with OEMs.


## Future Horizon - Marine

## We are expanding our marine footprint in the US

The marine TAM is one of the largest in the TI portfolio

## $\$ 1.0$ billion

Total addressable market ${ }^{1}$


We are investing in dealer and inventory acquisition

- Signed over 1,000 dealers
- Have grown inventory to $60 \%$ of the \#1 site


We launched our new brand and will increase market share

## ©BoatMart

- Our audience Market share has doubled in the last twelve months

Share of \#1 Traffic²


## Compelling Investment Proposition

CAR Group presents a highly compelling investment proposition with multiple growth opportunities across large addressable markets


Clear leadership positions in each of our markets

Our leadership positions generate strong network effects,
further building competitive advantage and delivering long term growth


Digitising vehicle transactions

There is strong demand for frictionless buying and selling experiences creating significant opportunities for digital incumbents

igital advertising spend is lower in our international markets with significant runway to grow through increasing take-rates


## CAR Group

## 5. Appendix

## Overview of CAR Group Non-IFRS Financial Information

What is IFRS and non-IFRS financial information?

- IFRS financial information is financia information that is presented in accordance with all relevant accounting standards.
- Non-IFRS financial information is financial information that is presented other than in accordance with all relevant accounting standards. For example:
- Revenue or profit information calculated on a basis other than under accounting standard definitions or calculated with accounting standards and then adjusted e.g. "adjusted" or "underlying"


## What non-IFRS financial information does CAR Group disclose in its half year and year end results presentations?

- CAR Group presents reported financial information for its business segments, associates and investments where applicable IFRS financial information exists. The financial information presented is sourced directly
from financial information prepared in accordance with all relevant accounting standards and has been subject to either review or audit by CAR Group's external auditors (PwC).
- In CAR Group's investor presentations the company aims to provide equal or greater prominence to IFRS financial information However, we also present or refer to non-IFRS financial information. Please note, all information labelled "Reported" in this presentation complies with IFRS.
- Non-IFRS financial information is calculated based on statutory IFRS financial information and adjusted to show either a position excluding significant items which have been removed OR presented based on CAR Group's effective equity ownership interest of an entity's underlying revenue, EBITDA or NPAT.
- Any non-IFRS financial information is clearly labelled as "underlying", "Adjusted" or "Proforma" to differentiate it from reported/IFRS financial information.
- CAR Group provides reconciliations on the face of slides, appendices and in footnotes of presentations in order to allow the reader to
clearly reconcile between the IFRS and nonIFRS financial information.

Why does CAR Group disclose non-IFRS financial information in its half year and full year results presentations?

- CAR Group has invested in businesses in Malaysia, Thailand, Indonesia, South Korea, United States, Mexico, Chile, Brazil and has become a global portfolio of online automotive assets. Accordingly, CAR Group management believes that the presentation of additional non-IFRS information in its half year and full year results presentations provides readers of these documents with a greater understanding into the way in which management analyses the business as well as meaningful insights into the financial conditions of CAR Group overall performance.
- The Australian Securities and Investment Commission ("ASIC") acknowledges the relevance of non-IFRS financial information in providing "meaningful insight" as long as it does not mislead the reader.


## Segment Details

|  | Proforma Basis |  |  |  | Adjusted Basis |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$A Millions | H1 FY23 | H1 FY24 | Growth \% | CC \% ${ }^{1}$ | H1 FY23 | H1 FY24 | Growth \% | CC \% ${ }^{1}$ |
| Dealer | 94.6 | 106.3 | 12\% | 12\% | 94.6 | 106.3 | 12\% | 12\% |
| Private | 43.9 | 48.7 | 11\% | 11\% | 43.9 | 48.7 | 11\% | 11\% |
| Media | 28.3 | 34.5 | 22\% | 22\% | 28.3 | 34.5 | 22\% | 22\% |
| Online Advertising | 166.9 | 189.5 | 14\% | 14\% | 166.9 | 189.5 | 14\% | 14\% |
| Data, Research and Services | 22.3 | 24.3 | 9\% | 9\% | 22.3 | 24.3 | 9\% | 9\% |
| Australia | 189.1 | 213.8 | 13\% | 13\% | 189.1 | 213.8 | 13\% | 13\% |
| North America | 115.4 | 136.8 | 18\% | 15\% | 58.8 | 136.8 | 133\% | 131\% |
| Latin America | 63.5 | 87.5 | 38\% | 26\% | 3.6 | 87.5 | n.m | n.m. |
| Asia | 50.4 | 59.5 | 18\% | 13\% | 50.4 | 59.5 | 18\% | 13\% |
| Investments | 29.9 | 33.1 | 11\% | 11\% | 29.9 | 33.1 | 11\% | 11\% |
| Revenue | 448.3 | 530.7 | 18\% | 15\% | 331.7 | 530.7 | 60\% | 59\% |
| Online Advertising | 106.5 | 121.1 | 14\% | 14\% | 106.5 | 121.1 | 14\% | 14\% |
| Data, Research and Services | 14.7 | 16.2 | 10\% | 10\% | 14.7 | 16.2 | 10\% | 10\% |
| Australia | 121.3 | 137.3 | 13\% | 13\% | 121.3 | 137.3 | 13\% | 13\% |
| North America | 68.4 | 82.8 | 21\% | 18\% | 35.7 | 82.8 | 132\% | 127\% |
| Latin America | 21.1 | 31.5 | 50\% | 29\% | (1.1) | 31.5 | n.m | n.m. |
| Asia | 24.1 | 27.8 | 15\% | 11\% | 24.1 | 27.8 | 15\% | 11\% |
| Investments | (2.0) | (2.2) | (8\%) | (8\%) | (2.0) | (2.2) | (8\%) | n.m. |
| EBITDA | 232.9 | 277.2 | 19\% | 16\% | 177.9 | 277.2 | 56\% | 54\% |

## Reconciliation of Adjusted to Reported Financials

| \$A Millions | H1 FY23 | H1 FY24 |  |
| :--- | :---: | :---: | :---: |
| Adjusted EBITDA | 177.9 | $\mathbf{2 7 7 . 2}$ |  |
| Restructuring, M\&A and FX items | $(13.0)$ | $\mathbf{( 7 . 7 )}$ | A |
| Reported EBITDA | 164.9 | $\mathbf{2 6 9 . 4}$ |  |
|  |  |  |  |
| Adjusted NPAT | 121.8 | $\mathbf{1 6 2 . 7}$ |  |
| Restructuring, M\&A and FX items | $(13.0)$ | $\mathbf{( 7 . 7 )}$ | A |
| Gain on step acqusition | 333.0 | $\mathbf{-}$ | B |
| Gain on lease modification \& Hedge | 0.2 | $\mathbf{3 . 5}$ | C |
| Profit from associates adjustments | $(12.1)$ | $\mathbf{-}$ | D |
| Acquired intangible amortisation | $(19.6)$ | $\mathbf{( 4 2 . 1 )}$ | E |
| Tax Effect | 6.3 | $\mathbf{0 . 7}$ | F |
| Reported NPAT | 416.5 | $\mathbf{1 1 7 . 0}$ |  |

A. M\&A and other significant items include Korea IPO process, closure of Mexico, and webmotors transaction costs.
B. Gain on step acquisition reflects the one-off gain recognised on moving to majority ownership in the US.
C. Gain on lease modification from change in fair value of financial liability of Melbourne head office lease.
D. Associates adjustments in profit reflect the M\&A-related expenses that Trader Interactive incurred as a minority shareholder last year.
E. Amortisation on acquired intangibles primarily relating to the acquisition of Trader Interactive, webmotors and Encar.
F. Tax Effect reflects the net impact from above adjustments offset by cash impact of utilisation of acquired tax losses in Trader Interactive.

## Exchange Rates

H1 FY24

| FX rates, half year ended December | Average | Closing |
| :--- | :---: | :---: |
| AUD / USD | 0.65 | 0.68 |
| AUD / KRW | 859.13 | 881.06 |
| AUD / BRL | 3.21 | 3.30 |
| AUD / CLP | 569.91 | 597.89 |

For the presentation, constant currency growth rates have been derived by applying H1 FY24 average rates to convert historical financials.

## Total Addressable Markets

| Country | Segment |  | Volume (m) | Yield (AUD) | $\begin{gathered} \text { TAM } \\ \text { (AUDm) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Dealer | B2C | 2.0 | 250 | 500 |
|  |  | Digital retailing | 0.2 | 700 | 110 |
|  |  | Digital trade-in | 0.5 | 500 | 225 |
|  |  | Finance | 0.1 | 490 | 50 |
|  |  | Non-auto | - | - | 200 |
|  | Private |  | 1.8 | 100 | 175 |
|  | Media |  | - | - | 800 |
|  | Data \& Services |  | - | - | 500 |
| Australia Total |  |  |  |  | 2,560 |
|  | Dealer | RV | 0.8 | 667 | 500 |
|  |  | Powersports | 1.5 | 200 | 300 |
|  |  | Trucks | 10.0 | 170 | 1,700 |
|  |  | Equipment | 2.5 | 280 | 700 |
|  | Private |  | 5.5 | 65 | 350 |
|  | Media |  | - | - | 4,800 |
| US Total |  |  |  |  | 8,350 |
| II | Dealer | New | 1.7 | 360 | 600 |
|  |  | Used | 1.7 | 360 | 600 |
|  |  | Wholesale | 0.3 | 360 | 100 |
|  | Private |  | 1.7 | 360 | 600 |
|  | Media |  | 1.7 | 42 | 70 |
| Korea Total |  |  |  |  | 1,970 |
|  | Dealer |  | 7.0 | 100 | 700 |
|  | Private |  | 5.0 | 50 | 300 |
|  | Media |  | - | - | 1,500 |
| Brazil Total |  |  |  |  | 2,500 |
| Total |  |  |  |  | 15,430 |

