

# HalfYear Results Presentation

Half year ended 31 December 2023



### **Disclaimer and Non-IFRS Information**

#### Disclaimer

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#### **Non-IFRS Financial Information**

CAR Group results are reported under International Financial Reporting Standards (IFRS). This presentation also includes certain non-IFRS measures including "adjusted", "underlying" and "proforma". These measures are used internally by management to assess the performance of our business and our associates, make decisions on the allocation of resources and assess operational management. Non-IFRS measures have not been subject to audit or review. All numbers listed as reported comply with IFRS.



# Agenda

1	2	3	4	5
H1 FY24 Highlights	Financial Performance	Operating Segments Review	Strategy Update	Appendix
4 - 17	18 - 23	24 - 30	31 - 36	37 - 42



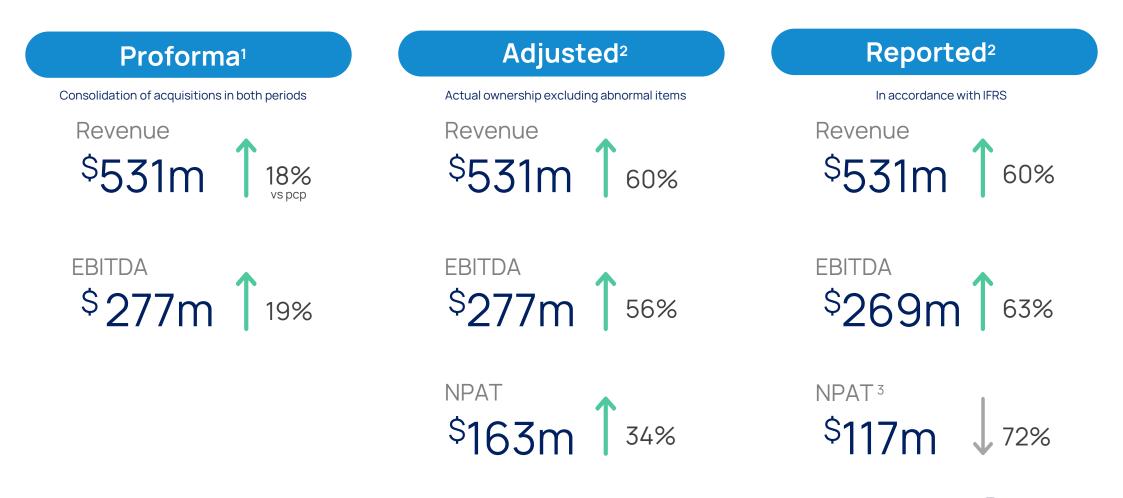


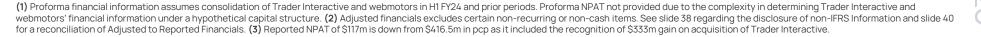
# 1. H1 FY24 Highlights



### **Excellent First Half Performance**

- Double-digit revenue and earnings growth in all markets.
- Delivered good growth in Korea and Australia whilst creating substantial value through Brazil and US acquisitions.
- Strong operational execution and continued investment in long-term growth initiatives.





# **Operational Highlights**

Excellent operational metrics reflect strength of our global marketplaces

2.4 million

Vehicles online<sup>1</sup>

### 602 million

Total sessions<sup>4</sup>

### 48 thousand



9 billion



230 thousand ↑ (⑦) Encar car inspections<sup>5</sup> 12x more preferred

) carsales.com.au v nearest competitor<sup>6</sup>

 11 million

Dealer leads delivered<sup>8</sup>

### 22% Slower



All arrows show change vs. H1 FY23

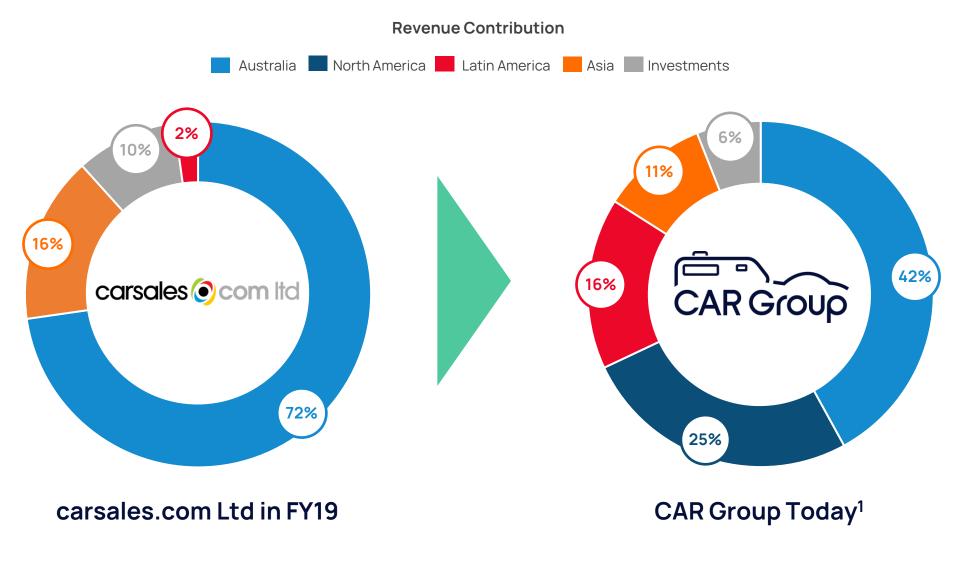
Where relevant, all pcp metrics exclude Mexico. (1) Inventory published for websites in Australia, South Korea, United States, Brazil, and Chile as at 31 Dec 23. (2) Number of active dealers in Australia, South Korea, United States, Brazil and Chile as at 31 Dec 23. (3) Page views for websites in Australia, South Korea, United States, Brazil and Chile for period 1 Jul 23 – 31 Dec 23. (4) Google Analytics, sessions for websites in Australia, South Korea, United States, Brazil and Chile for period 1 Jul 23 – 31 Dec 23. (5) South Korea - Encar internal data, cars inspected for period 1 Jul 23 – 31 Dec 23. (6) Study conducted by independent research agency, House of Brand, for period Jul 23 – Dec 23. carsales.com.au vs. competitors. (7) Google Analytics, unique audience for websites in Australia, South Korea, United States, Brazil and Chile, monthly average for period 1 Jul 23 – 31 Dec 23. (8) Dealer leads from websites in Australia, South Korea, 1 Jul 23 – 31 Dec 23. (9) Median time to sell in days Dec-23 vs. D



6

### New CAR Group Brand Reflecting Our Growth

#### Transformative growth and diversification across markets and segments





# **CAR Group Strategy**

Our Purpose

### To make buying and selling a great experience

Our Vision

To create #1 digital marketplaces for vehicles around the world



## **Delivering Excellent Returns For Shareholders**

Adjusted Earnings per Share (cents)<sup>1</sup>

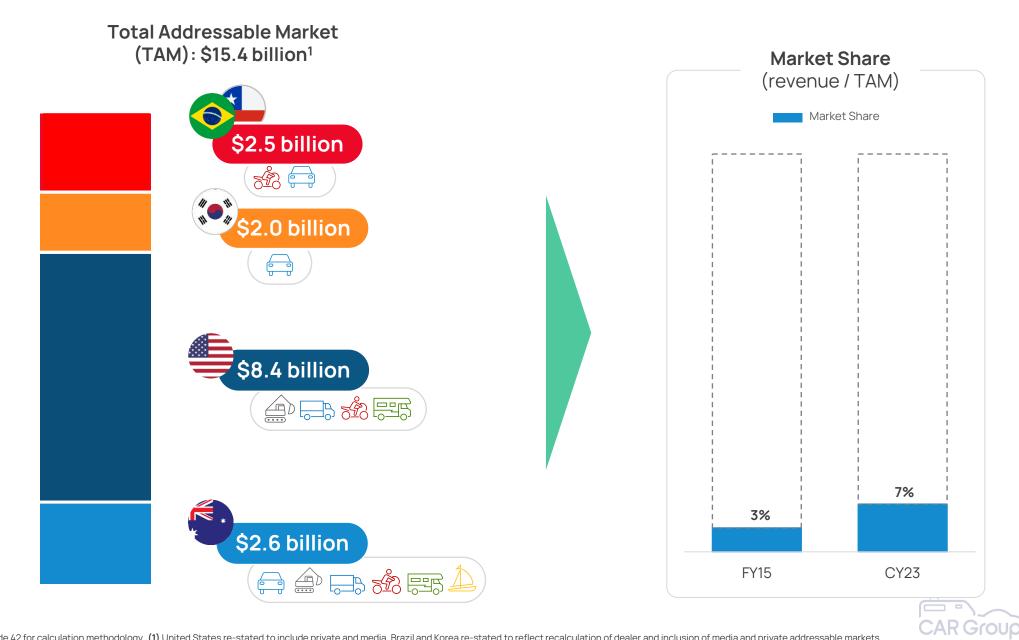




(1) In accordance with AASB 133, historical EPS has been restated based on an adjustment factor to take into account the New Shares issued in connection with the Trader Interactive and webmotors acquisitions, where applicable.

# Market Opportunity

We operate in large, attractive markets with significant opportunity for future long-term growth



10

### **Our Global Priorities**

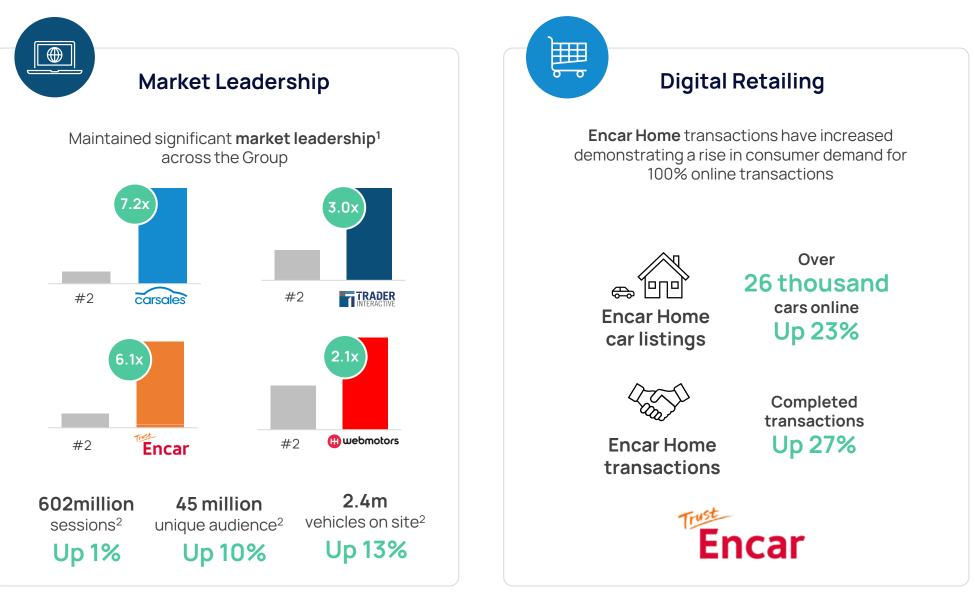
We have a clear set of priorities across our global marketplaces





# **Key Highlights**

#### We have executed on our global priorities in H1 FY24

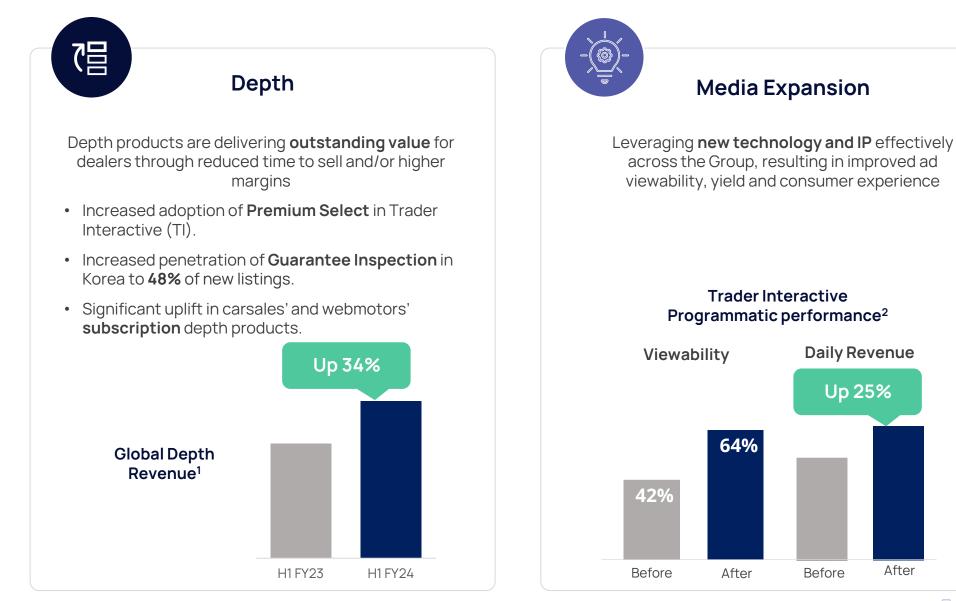




12

# **Key Highlights**

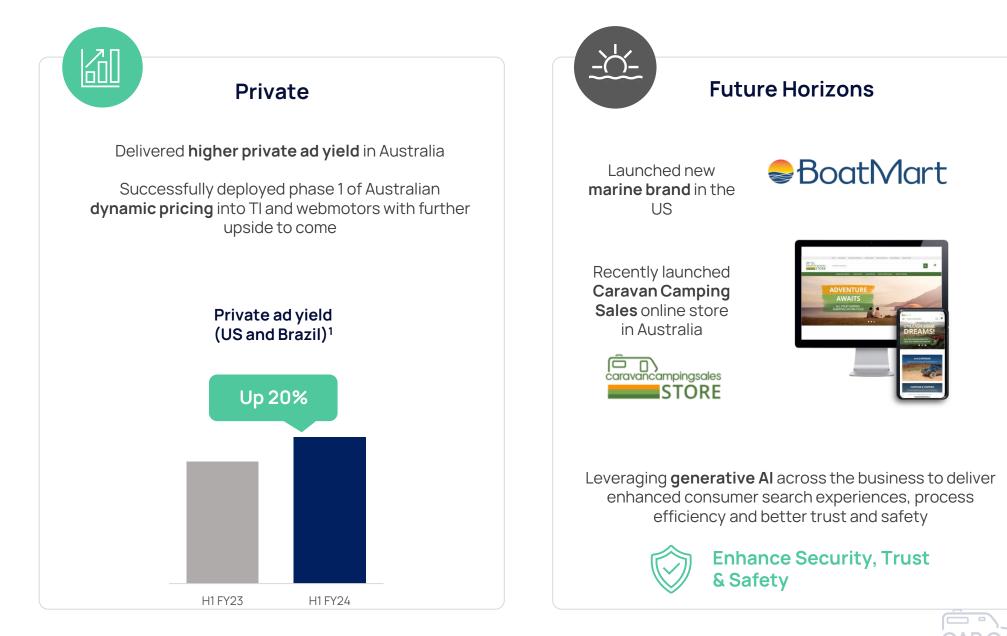
#### We have executed on our global priorities in H1 FY24





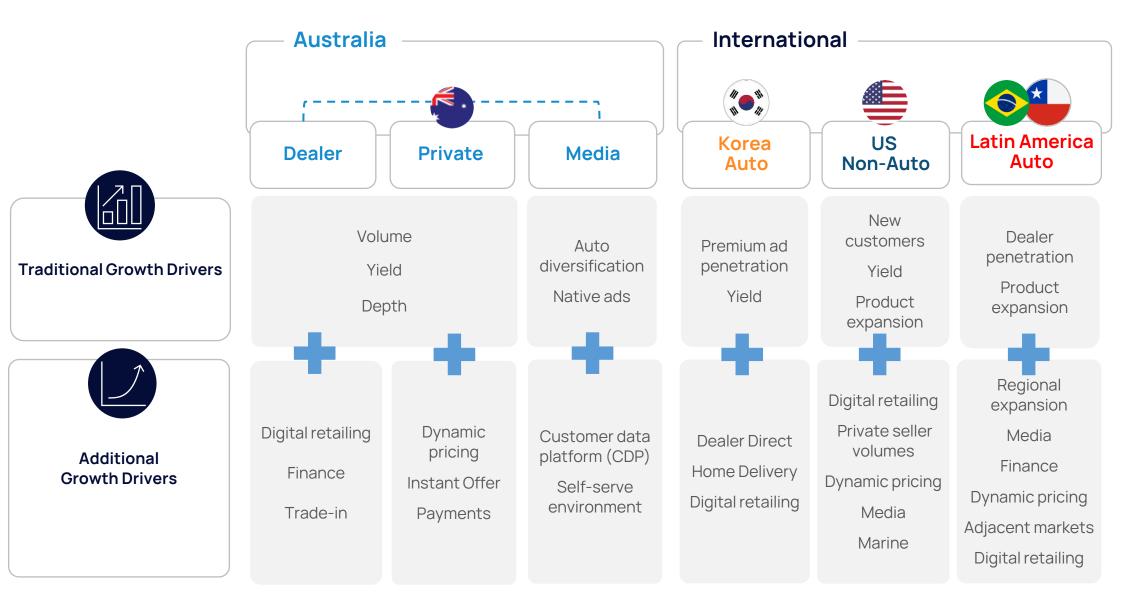
# **Key Highlights**

#### We have executed on our global priorities in H1 FY24



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## **Multiple Marketplace Growth Drivers**



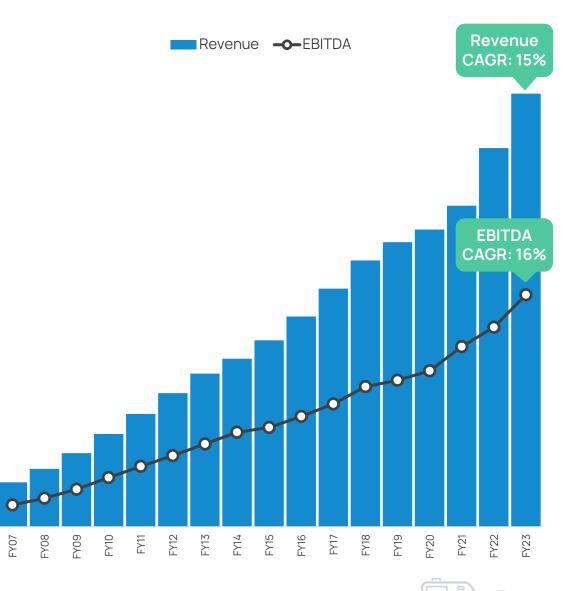


### Compelling Double-Digit Growth Over 16 Years Through Different Economic Cycles

### Highly resilient and countercyclical business model

- CAR Group is more geared to used vehicle buy & sell transactions which have less cyclicality than new vehicle buy transactions.
- Dealers & OEMs need to move inventory in any economic environment, including when interest rates are high.
- Marketplaces deliver a high return on investment versus other advertising sources and tends to be last channel to be reduced.
- Subscription model for dealers in the US and Korea results in high recurring levels of revenues.
- Cost base has a good level of flexibility.
- Diversity of geographies and industries provide further resilience.

#### Group Proforma Financial Performance (AUDm)



### FY24 Outlook

#### **Outlook statement**

#### **Proforma Basis**

We expect to deliver good growth in Revenue and EBITDA in FY24.

#### **Actual Basis**

We expect to deliver very strong growth in Revenue and Adjusted EBITDA and strong growth in Adjusted NPAT in FY24.

#### Margin

We expect to see expansion in the CAR Group EBITDA margin on a proforma basis in FY24.

#### **Australia Observations**

#### Dealer

• We expect to deliver good growth in dealer revenue in FY24 supported by higher lead volumes, increased penetration of premium products including depth and dealer finance along with yield increases.

#### Private

• Anticipate solid revenue growth supported by private ad yield and Instant Offer.

#### Media

• Expect strong revenue growth supported by continued expansion of our native ad products, programmatic capability and non-automotive diversification.

#### Investments

• Expecting good growth in revenue and similar EBITDA versus FY23.

#### International Observations

#### **United States**

• We expect good growth in revenue and strong growth in EBITDA in FY24.

#### Brazil

• We expect strong growth in revenue and strong growth in EBITDA in FY24.

#### Korea

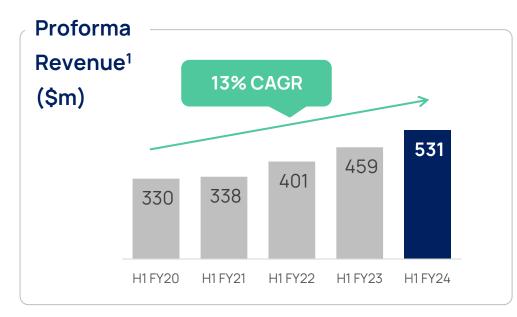
• We expect good growth in revenue and solid growth in EBITDA in FY24.

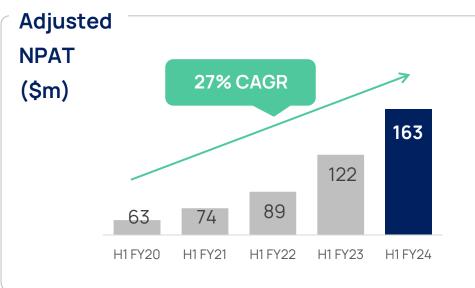


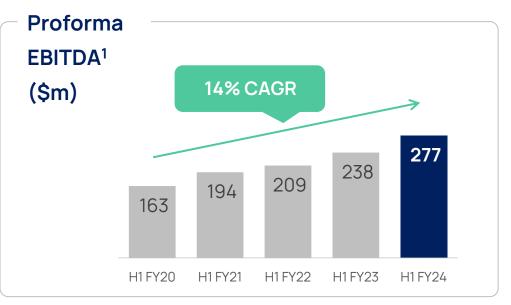


# 2. Financial Performance

## **Track Record of Growth**











Refer to footnote 1 and 2 on slide 5 for proforma and adjusted financial definitions. (1) Revenue and EBITDA are presented on a constant currency basis. (2) In accordance with AASB133, historical EPS has been restated based on an adjustment factor to take into account the new shares issued in connection with the Trader Interactive and webmotors acquisitions, where applicable.

# **P&L Summary**

\$A Millions	H1 FY23	H1 FY24	Growth %
Revenue	331.7	530.7	60%
Operating expense	(153.9)	(253.6)	(65%)
Adjusted EBITDA	177.9	277.2	56%
Depreciation & amortisation	22.5	32.6	45%
Net finance cost	17.8	36.5	105%
Income tax expense	30.5	40.3	32%
Profit from associates	15.1	-	-
Non-controlling interests (NCI)	(0.4)	(5.2)	-
Adjusted NPAT	121.8	162.7	34%
Significant items	294.8	(45.6)	-
Reported NPAT	416.5	117.0	(72%)
Adjusted earnings per share (cents) <sup>1</sup>	34.6	43.2	25%
Interim dividend per share (cents)	28.5	34.5	21%

- Very strong increase in revenue and EBITDA reflects doubledigit underlying growth and the consolidation of Trader Interactive and webmotors.
- D&A largely reflects depreciation of building fit outs and software assets. The high growth is largely due to the inclusion of Trader Interactive and webmotors.
- Net finance cost increase reflects an increased debt balance to fund acquisitions and a higher average interest rate.
- Profits from associates in the prior period largely reflects contribution from webmotors and Trader Interactive which are now consolidated.
- Non-controlling interests relates to the 30% non-controlling interest in webmotors.
- Interim dividend of 34.5 cents per share declared, up 21% on pcp. Dividend will be franked at 50%.
- Refer to slide 40 for a breakdown of significant items.
- The decrease in Reported NPAT is largely due to the \$333m gain on step acquisition of Trader Interactive recognised last year.



## **Segment Performance**

#### Delivering double-digit revenue and earnings growth in all key segments

\$A Millions	H1 FY23	H1 FY24	Growth %	CC % <sup>1</sup>
Australia <sup>2</sup>	189.1	213.8	13%	13%
North America	115.4	136.8	18%	15%
Latin America	63.5	87.5	38%	26%
Asia	50.4	59.5	18%	13%
Investments	29.9	33.1	11%	11%
Proforma Revenue	448.3	530.7	18%	15%
Australia <sup>2</sup>	121.3	137.3	13%	13%
North America	68.4	82.8	21%	18%
Latin America	21.1	31.5	50%	29%
Asia	24.1	27.8	15%	11%
Investments	(2.0)	(2.2)	(8%)	(8%)
Proforma EBITDA	232.9	277.2	19%	16%

- Australia Continuing to strengthen our value proposition for customers, providing the largest audience and widest choice of inventory. This is reflected in double digit growth across the Private, Dealer, and Media revenue segments.
- North America Multiple growth drivers including new customers, increased penetration of depth products, introduction of dynamic pricing and leveraging carsales' media technology.
- Latin America Brazil was the key growth driver with the national expansion campaign continuing to deliver outstanding results.
- Asia Increasing adoption of the Guarantee and Encar Home Delivery products were the key drivers of another excellent result in South Korea.
- Investments Good revenue growth in Redbook Inspect and the Tyres Group.



# **EBITDA Margin Summary**

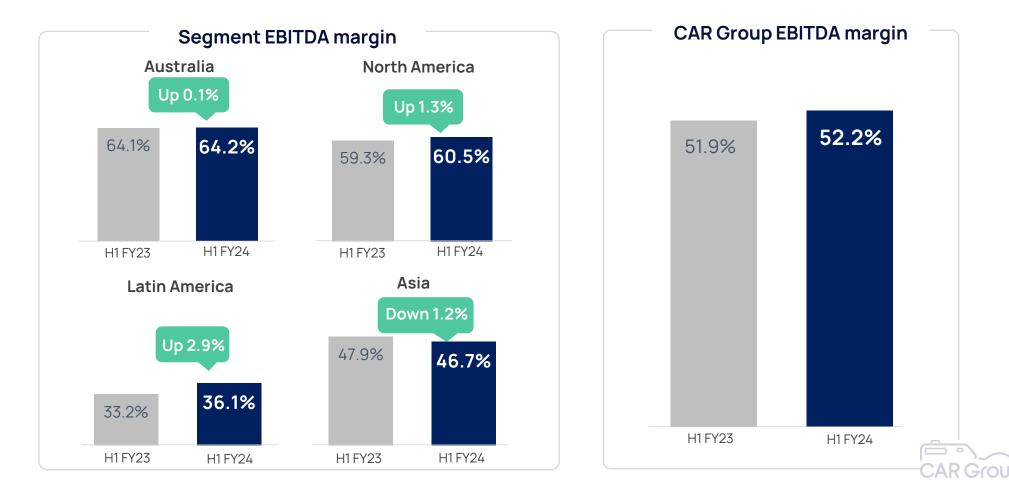
#### Group margins continue to expand while investing in key growth initiatives

Australia - Continued benefits of operating leverage while investing in key future growth drivers including Instant Offer, site simplification, digital retailing and C2C payments.

**North America** – Achieved margin expansion with introduction of high margin dealer depth products, whilst continuing to invest in new opportunities including media, dynamic pricing and other product development

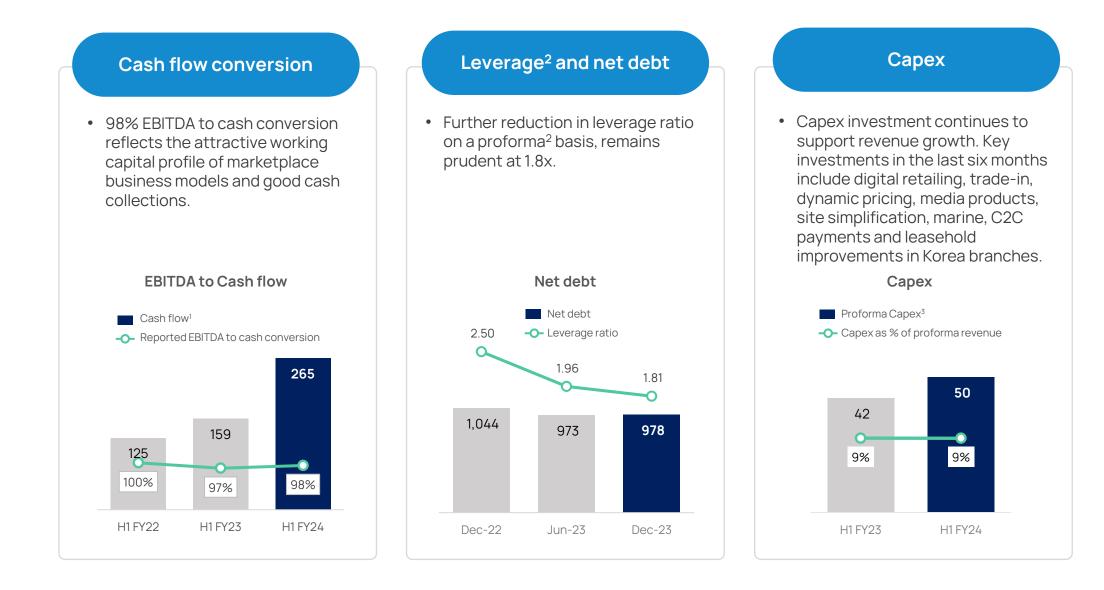
Latin America - Continued increase in margin while investing in national expansion and new product development.

Asia - Good margins with investment in marketing and brand as market conditions in Korea improve.



22

## **Strong Cash Flow and Robust Balance Sheet**



Refer to footnote 1 on slide 5 for proforma financial definitions. (1) Operating cash flow less tax. (2) H1 FY24 Leverage ratio has been calculated on the basis of net debt / proforma EBITDA CY23. Ratios are based on proforma financial outcomes and may vary with bank covenant definitions. (3) Proforma capex includes 100% of the capex for Trader Interactive and webmotors in both H1 FY23 and H1 FY24.

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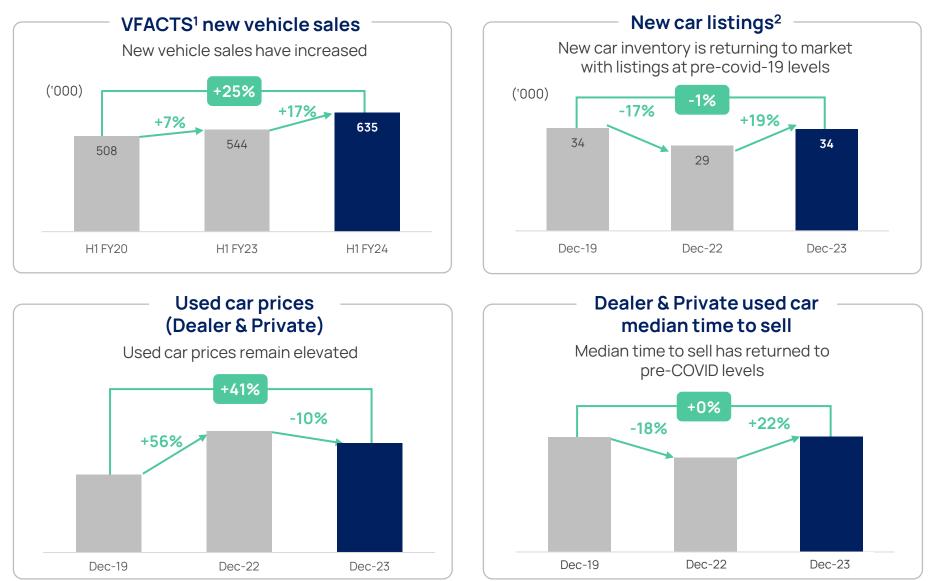


# 3. Operating Segments Review



## **Australian Market Observations**

The new car market is strong coupled with continuing strength and resilience in the used car market





(1) VFACTS reported new car sales volume Jul-Dec, Federal Chamber of Automotive Industries. (2) Published inventory on last day of the month.

### Australia carsales

13%

13%

Revenue 213.8m

Adjusted EBITDA

#### Revenue Breakdown

 Dealer
 12%

 106.3m
 12%

 Private
 11%

 48.7m
 11%

 Media
 22%

Data, Research & Services 24.3m

9%



### Resilient used car market and strong operational execution

- Double-digit growth in Dealer, Private and Media segments. Continued strength in market leadership and brand health metrics.
- Dealer result driven by increasing lead volumes, yield and an increase in depth penetration, which is benefiting from a normalisation in time to sell.
- Consolidated recent market share gains in the private seller market. Private result underpinned by dynamic pricing optimisation and Instant Offer.
- Media result driven by the introduction of new products, diversification into non-automotive categories and improved new car inventory levels.
- Solid result in Data, Research & Services reflects Redbook continuing to maintain its market leading position.
- Small uplift in EBITDA margin reflects inherent operating leverage and continued investment in future growth initiatives.



# North America -Trader Interactive





#### Excellent progress on strategic initiatives

- Delivered double-digit revenue growth across all verticals.
- Multiple growth drivers including new customer additions, new products, media expansion, dynamic pricing, yield uplifts and increasing adoption of premium products.
- Result reflects the strength of the business model in a more challenging consumer market with elevated interest rates.
- Compelling value proposition supported increases in dealer numbers and average yield per dealer. Yield uplift delivered through increased premium select adoption, lead amplifier product penetration, package upsells and price increases.
- Added ~100 dealer customers in the last 6 months mostly in trucks and powersports.
- Continued to diversify the revenue base through private dynamic pricing and investing in the media business. Media segment grew strongly, driven by adopting CAR Group's programmatic advertising technology and increasing the sophistication and size of the direct sales team.
- Achieved EBITDA margin expansion to 61%, through operating leverage whilst continuing to invest in new products and initiatives.
- Communicated a price rise in early February across all verticals which will go live in March. Lead amplifier product will not be a revenue growth driver in H2 as it was released in H1 FY23 and penetration is stable.



Refer to footnote 1 on slide 5 for proforma financial definition.

### Latin America webmotors

BRLm

**Proforma Revenue** 28% 268.6m Proforma EBITDA 32% 101.2m AUDm **Proforma Revenue** 40% 83.7m Proforma EBITDA 45% 31.6m



### Outstanding financial performance with strategic initiatives delivering significant growth

- Outstanding growth reflecting an extension of our market leading position.
- National expansion plan is driving strong growth in audience, customer numbers and revenue in key markets outside Sao Paulo and Rio (Curitiba, Goiana Salvador, Belo Horizonte and Brasilia).
- Delivered higher average revenue per dealer through higher depth and CRM product penetration and price increases.
- Diversification in revenue sources through the implementation of the private dynamic pricing engine and investment in media operations.
- Uplift in finance revenue in Q2, driven by an improving credit market and a streamlined application process.
- Delivered EBITDA margin growth alongside reinvestment into future growth initiatives.
- Strong growth in adjacent market services, Car10<sup>1</sup> and Loop<sup>1</sup>.



Refer to footnote 1 on slide 5 for proforma financial definition. (1) H1 FY23 Proforma includes Car10 and Loop.

Asia - Encar		
KRWb		
Revenue 49.0m	↑	13%
Adjusted EBITDA	1	11%
AUDm		
Revenue 56.7m	Î	18%
Adjusted EBITDA 26.5m	↑	16%



### Growing penetration of premium products

- Good growth in revenue and EBITDA driven by audience engagement, high inventory count, increasing premium product penetration and yield increases.
- Guarantee inspection product now at 48% of all new listings up from 42% in December last year. Key drivers were:
  - Opening of 5 new inspection centres with 56 now operational across Korea;
  - Establishment of new dealer contracts at existing inspection centres; and
  - Expansion of minimum volume commitments from existing dealers.
- Implemented a price rise of ~10% on standard advertising units at the end of H1 FY24.
- Encar Home delivery transaction volumes were up 27% vs pcp.
- Dealer Direct volumes are improving after being impacted by difficult credit market conditions.



Refer to footnote 2 on slide 5 for adjusted financial definition.

### Latin America & Investments

Latin America Other (excl. Brazil) <sup>CCm</sup>

Revenue 3.8m	1	15%
EBITDA (0.1m)		_
Investments AUDm		
Revenue 33.1m	Î	11%
EBITDA (2.2m)	$\downarrow$	8%



#### Latin America Other (excluding Brazil)

- Good revenue growth in Chile through the implementation of the lead model.
- In the process of exiting our Mexican business given the market remains challenging and our focus on other priorities.

#### Investments

• Revenue performance reflects good growth in our inspections and tyres businesses. Driving improved profitability in our tyres business remains the key priority in this segment.



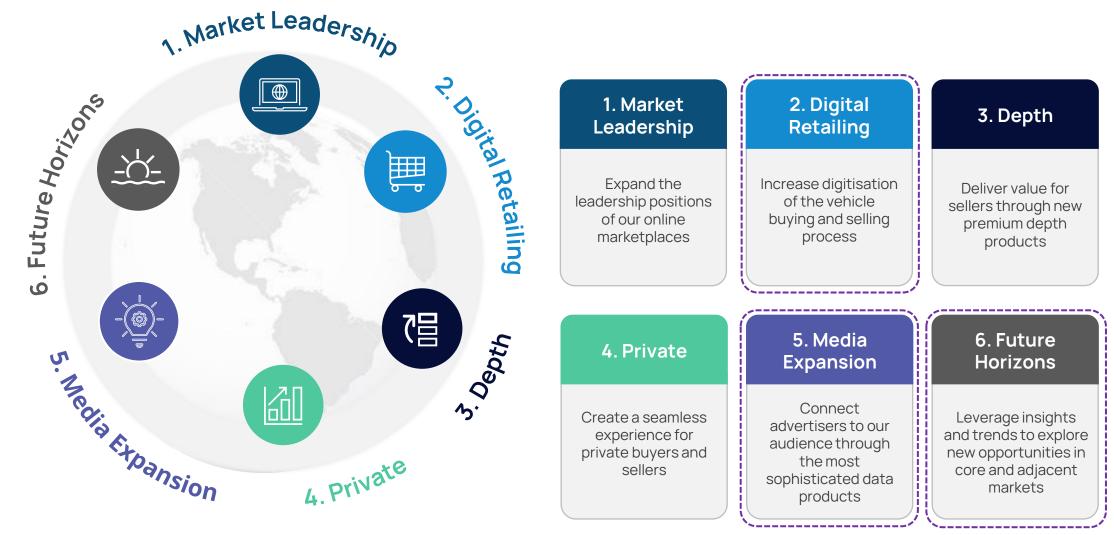


# 4. Strategy Update



# **Our Global Priorities**

We have a clear set of priorities across our global marketplaces



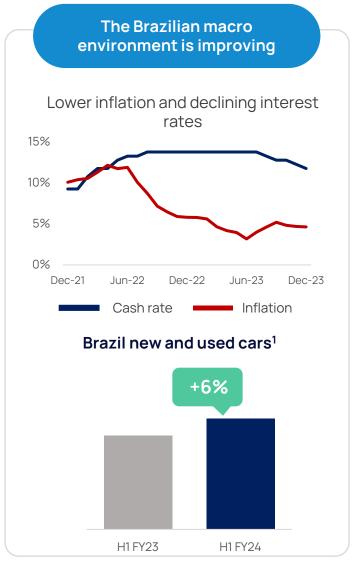


# **Digital Retailing**



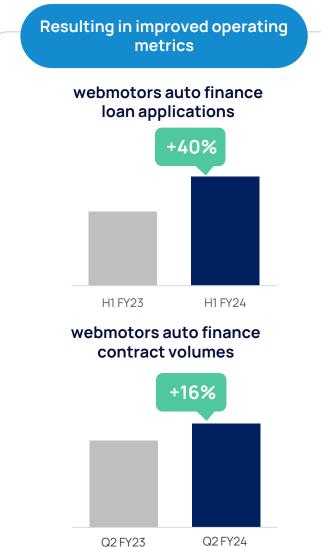


#### Digital finance transactions in Brazil are a huge opportunity



### We have simplified the loan application process

- Improved user interface.
- Consistent webmotors design and branding.
- Improved ease of use removed 4 steps from application process.
- Increased flexibility in determining terms of the loan, such as duration, number of instalments.

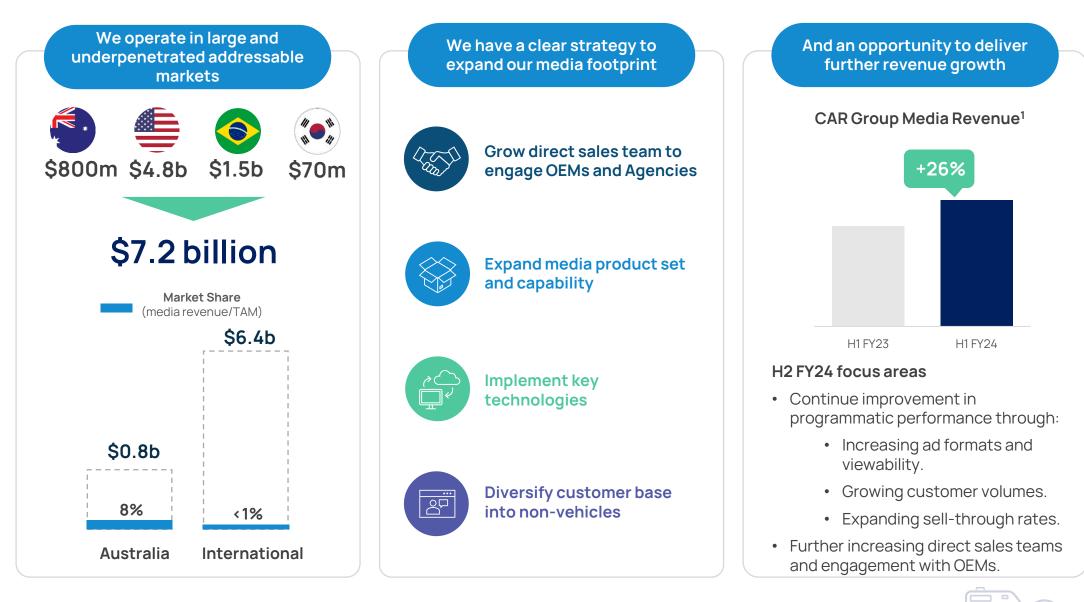


CAR Group 3

# **Media Expansion**



#### Our global media business is accelerating through strong execution of strategy



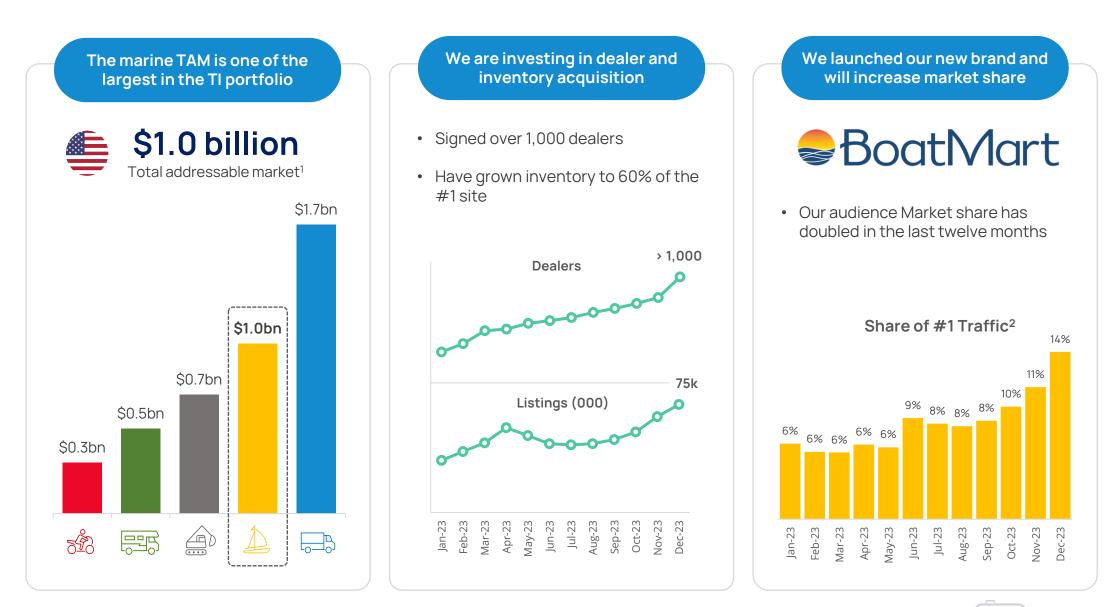
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### **Future Horizon - Marine**



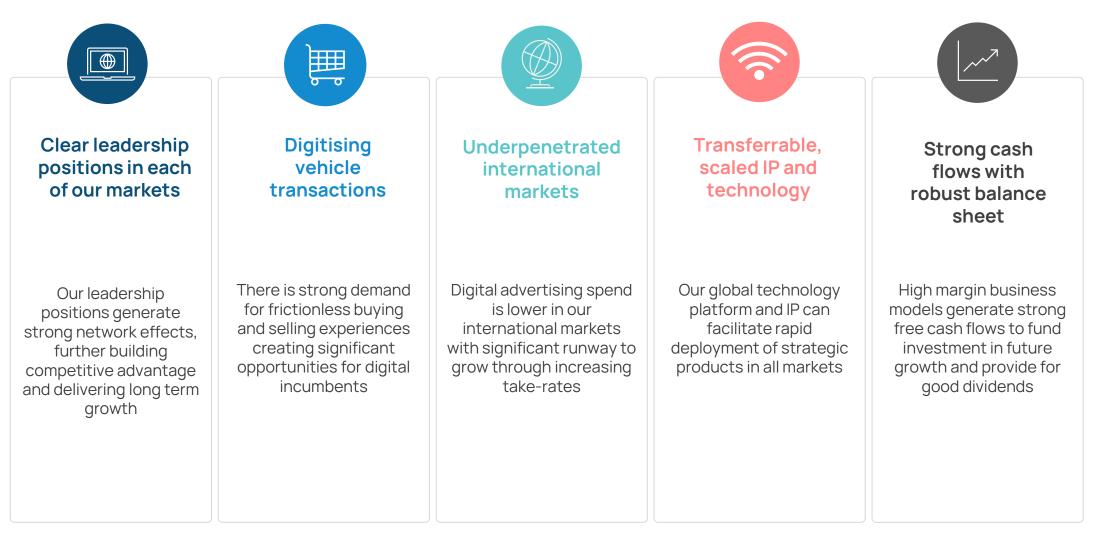
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### We are expanding our marine footprint in the US



# **Compelling Investment Proposition**

CAR Group presents a highly compelling investment proposition with multiple growth opportunities across large addressable markets







# 5. Appendix



### **Overview of CAR Group Non-IFRS Financial Information**

### What is IFRS and non-IFRS financial information?

- IFRS financial information is financial information that is presented in accordance with all relevant accounting standards.
- Non-IFRS financial information is financial information that is presented other than in accordance with all relevant accounting standards. For example:
  - Revenue or profit information calculated on a basis other than under accounting standard definitions or calculated with accounting standards and then adjusted e.g. "adjusted" or "underlying".

### What non-IFRS financial information does CAR Group disclose in its half year and year end results presentations?

• CAR Group presents reported financial information for its business segments, associates and investments where applicable IFRS financial information exists. The financial information presented is sourced directly

from financial information prepared in accordance with all relevant accounting standards and has been subject to either review or audit by CAR Group's external auditors (PwC).

- In CAR Group's investor presentations the company aims to provide equal or greater prominence to IFRS financial information. However, we also present or refer to non-IFRS financial information. Please note, all information labelled "Reported" in this presentation complies with IFRS.
- Non-IFRS financial information is calculated based on statutory IFRS financial information and adjusted to show either a position excluding significant items which have been removed OR presented based on CAR Group's effective equity ownership interest of an entity's underlying revenue, EBITDA or NPAT.
- Any non-IFRS financial information is clearly labelled as "underlying", "Adjusted" or "Proforma" to differentiate it from reported/IFRS financial information.
- CAR Group provides reconciliations on the face of slides, appendices and in footnotes of presentations in order to allow the reader to

clearly reconcile between the IFRS and non-IFRS financial information.

### Why does CAR Group disclose non-IFRS financial information in its half year and full year results presentations?

- CAR Group has invested in businesses in Malaysia, Thailand, Indonesia, South Korea, United States, Mexico, Chile, Brazil and has become a global portfolio of online automotive assets. Accordingly, CAR Group management believes that the presentation of additional non-IFRS information in its half year and full year results presentations provides readers of these documents with a greater understanding into the way in which management analyses the business as well as meaningful insights into the financial conditions of CAR Group overall performance.
- The Australian Securities and Investment Commission ("ASIC") acknowledges the relevance of non-IFRS financial information in providing "meaningful insight" as long as it does not mislead the reader.



### **Segment Details**

		Proforma Basis			Adjusted Basis			
\$A Millions	H1 FY23	H1 FY24	Growth %	<b>CC</b> % <sup>1</sup>	H1 FY23	H1 FY24	Growth %	CC % <sup>1</sup>
Dealer	94.6	106.3	12%	12%	94.6	106.3	12%	12%
Private	43.9	48.7	11%	11%	43.9	48.7	11%	11%
Media	28.3	34.5	22%	22%	28.3	34.5	22%	22%
Online Advertising	166.9	189.5	14%	14%	166.9	189.5	14%	14%
Data, Research and Services	22.3	24.3	9%	9%	22.3	24.3	9%	9%
Australia	189.1	213.8	13%	13%	189.1	213.8	13%	13%
North America	115.4	136.8	18%	15%	58.8	136.8	133%	131%
Latin America	63.5	87.5	38%	26%	3.6	87.5	n.m	n.m.
Asia	50.4	59.5	18%	13%	50.4	59.5	18%	13%
Investments	29.9	33.1	11%	11%	29.9	33.1	11%	11%
Revenue	448.3	530.7	18%	15%	331.7	530.7	60%	59%
Online Advertising	106.5	121.1	14%	14%	106.5	121.1	14%	14%
Data, Research and Services	14.7	16.2	10%	10%	14.7	16.2	10%	10%
Australia	121.3	137.3	13%	13%	121.3	137.3	13%	13%
North America	68.4	82.8	21%	18%	35.7	82.8	132%	127%
Latin America	21.1	31.5	50%	29%	(1.1)	31.5	n.m	n.m.
Asia	24.1	27.8	15%	11%	24.1	27.8	15%	11%
Investments	(2.0)	(2.2)	(8%)	(8%)	(2.0)	(2.2)	(8%)	n.m.
EBITDA	232.9	277.2	19%	16%	177.9	277.2	56%	54%



### **Reconciliation of Adjusted to Reported Financials**

\$A Millions	H1 FY23	H1 FY24	
Adjusted EBITDA	177.9	277.2	
Restructuring, M&A and FX items	(13.0)	(7.7)	Α
Reported EBITDA	164.9	269.4	
Adjusted NPAT	121.8	162.7	
Restructuring, M&A and FX items	(13.0)	(7.7)	A
Gain on step acqusition	333.0	-	в
Gain on lease modification & Hedge	0.2	3.5	с
Profit from associates adjustments	(12.1)	-	D
Acquired intangible amortisation	(19.6)	(42.1)	Е
Tax Effect	6.3	0.7	F
Reported NPAT	416.5	117.0	

- A. M&A and other significant items include Korea IPO process, closure of Mexico, and webmotors transaction costs.
- B. Gain on step acquisition reflects the one-off gain recognised on moving to majority ownership in the US.
- C. Gain on lease modification from change in fair value of financial liability of Melbourne head office lease.
- D. Associates adjustments in profit reflect the M&A-related expenses that Trader Interactive incurred as a minority shareholder last year.
- E. Amortisation on acquired intangibles primarily relating to the acquisition of Trader Interactive, webmotors and Encar.
- F. Tax Effect reflects the net impact from above adjustments offset by cash impact of utilisation of acquired tax losses in Trader Interactive.



### **Exchange Rates**

	H1 F	Y24
FX rates, half year ended December	Average	Closing
AUD / USD	0.65	0.68
AUD / KRW	859.13	881.06
AUD / BRL	3.21	3.30
AUD/CLP	569.91	597.89

For the presentation, constant currency growth rates have been derived by applying H1 FY24 average rates to convert historical financials.



### **Total Addressable Markets**

Country	Segment		Volume (m)	Yield (AUD)	TAM (AUDm)
		B2C	2.0	250	500
		Digital retailing	0.2	700	110
	Dealer	Digital trade-in	0.5	500	225
* *		Finance	0.1	490	50
* *		Non-auto	-	-	200
	Private		1.8	100	175
	Media		-	-	800
	Data & Services		-	-	500
Australia Total					2,560
		RV	0.8	667	500
	Declar	Powersports	1.5	200	300
	Dealer	Trucks	10.0	170	1,700
		Equipment	2.5	280	700
	Private	Private		65	350
	Media		_	-	4,800
US Total					8,350
		New	1.7	360	600
	Dealer	Used	1.7	360	600
		Wholesale	0.3	360	100
	Private		1.7	360	600
	Media		1.7	42	70
Korea Total					1,970
	Dealer	Dealer		100	700
	Private	Private		50	300
	Media		-	-	1,500
Brazil Total					2,500
Total					15,430

