

Play Smart. Defy Limits.

FY2017 Full Year Results
Joe Powell (CEO) and Shane Greenan (CFO)
31 August 2017



# Executing in line with our strategic pillars

#### Our Purpose

To build and improve the performance of athletes and sporting teams

#### What do we do?

We make and sell technology platforms to improve sports performance



# Own the performance technology stack for elite sport

- Aggressively grow share in elite sport globally
- Maximise and deepen elite customer relationships
- Extend elite product leadership



# Leverage elite into prosumer

- Target prosumer market with a dedicated offer
- Elevate the Catapult brand



### Commercialise elite wearable & video data

 Explore avenues to generate incremental income from elite performance data

#### How will we succeed?

- 1. Improve sports performance via technology dominate the industry globally
- 2. Aspirational, disruptive brand and company with highly motivated, engaged staff
- 3. Build a fast-growing, high margin, recurring revenue business





### Sustained track record of successful acquisitions

Catapult's strategic acquisition checklist

- ✓ Ubiquitous (or nearly ubiquitous) offering
- √ 'For' performance
- ✓ Software component sold or able to be sold as SaaS
- ✓ Relevant to Catapult's existing elite customer base
- ✓ Bonus: potential prosumer application







Key driver	Completed	
Elite market share	Q1 FY15	<ul> <li>Combination created a clear market leader in wearables for elite sport</li> <li>From no revenue growth when acquired to CAGR of 20% through FY17</li> </ul>
Tech stack expansion	Q1 FY17	<ul> <li>Integration into Group has created significant cross-sell opportunities</li> <li>Pro-forma revenue growth of 10.4%¹ in FY17 vs 3.6% in FY16</li> </ul>
Prosumer market entry	Q1 FY17	<ul> <li>The Group's prosumer 'sandbox'</li> <li>April '17 product relaunch</li> <li>Q4 delivered 1.8x more sales than Q1 – Q3 combined²</li> </ul>
Tech stack expansion	Q1 FY18	<ul> <li>Central to the continued evolution of Catapult as the global market leader for analytics solutions for elite sports</li> </ul>

<sup>&</sup>lt;sup>1</sup> Pro-forma, USD basis. Includes XOS revenue from 1 July 2017

<sup>&</sup>lt;sup>2</sup> Pro-forma basis. 344 units sold prior to the close of the PLAYERTEK acquisition in August 2016



### Establishing global scale





### **FY17** Key Achievements

- 1 Strong elite wearables growth
  - 52% YoY revenue growth (CAGR of 90% since FY14) and 62% of FY17 elite contracts sold on subscription vs 57% in FY16
- Taking XOS to double digit growth
  - Successful integration saw top-line XOS growth accelerate to 10.4% in FY17<sup>1</sup> (vs 3.6% in FY16)
- First year of positive underlying EBITDA
- 4 Transformational acquisitions
  - XOS Digital: Compelling combination, bringing together market leaders in wearable and video tech for elite teams
  - PLAYERTEK: Proven, commercialised solution accelerating Catapult's entry into the prosumer market
  - AMS: Parent-layer AMS product widening the scope of Catapult's analytics offering and tech stack across elite and prosumer (acquisition closed Q1 FY18)
- 5 Validated data commercialisation model and delivered key learnings
  - State of Origin partnership validated live broadcast model
  - AFL 2<sup>nd</sup>-screen app integration delivering live data to Telstra AFL app users
- 6 Continued R&D delivering significant product enhancement
  - Re-engineered PLAYERTEK by Catapult, continued development of advanced algorithms, next-gen Openfield platform (including mobile and tablet apps)
  - R&D development team delivered GPSports EVO device and rolled out upgraded ClearSky LPS technology
- 7 Laying down prosumer foundations
  - Relaunch of PLAYERTEK by Catapult paving the way for full prosumer release in FY18
  - Q4 delivered 1.8x more sales than Q1 Q3 combined<sup>2</sup>
- 8 Organisational excellence
  - Codification of Catapult purposes and values to drive continued organisational excellence as Catapult's business scales globally

<sup>&</sup>lt;sup>1</sup> Pro-forma, USD basis. Includes XOS revenue from 1 July 2017

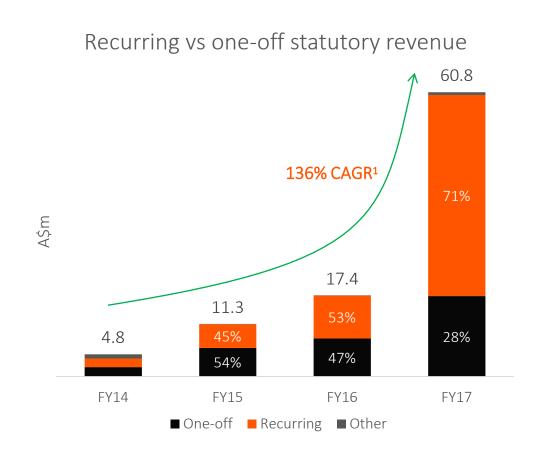
<sup>&</sup>lt;sup>2</sup> Pro-forma basis. 344 units sold prior to the close of the PLAYERTEK acquisition in August 2016

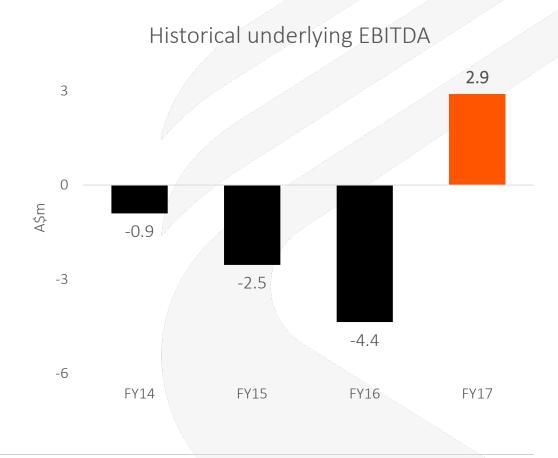




### Significant recurring revenue growth story

Underlying EBITDA positive for the first time since subscription model commenced in 2012



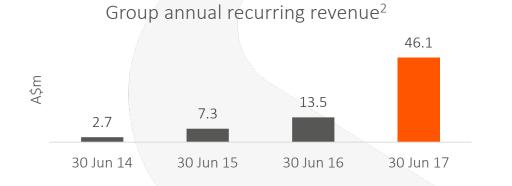




## 1.2 Summary financial performance

	FY17 \$m	FY16 \$m	YoY change
Capital revenue	17.2	8.1	112%
Subscription & services <sup>1</sup> revenue	43.0	9.2	368%
Other revenue	0.6	0.1	860%
Total revenue	60.8	17.4	249%
Statutory EBITDA	(3.7)	(6.8)	44%
Underlying EBITDA	2.9	(4.4)	<b>↑</b>
Pro-forma underlying EBITDA	3.7	(5.9)	<b>↑</b>
Statutory net loss after tax	(13.6)	(5.9)	(131)%

- Transformational year supported by another strong year of elite wearables sales delivering 52% YoY growth and addition of high quality business in XOS
- Catapult now predominantly a recurring revenue business
- Statutory EBITDA impacted by one-off expenses largely relating to acquisitions and share based payments
- Net loss after tax further impacted by acquisition driven depreciation and amortisation profile



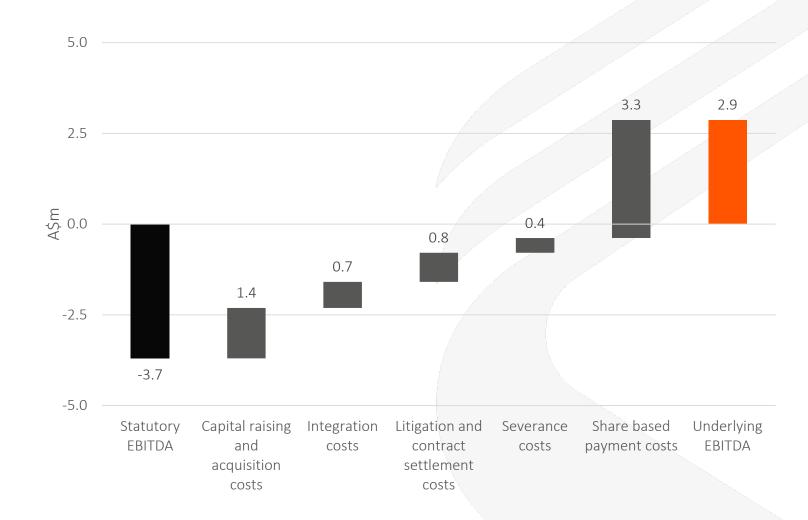
<sup>&</sup>lt;sup>1</sup> Subscription and services revenue includes elite wearables subscription revenue, XOS SaaS revenue, XOS support and maintenance revenue, and XOS content licensing revenue

<sup>&</sup>lt;sup>2</sup> Annual recurring revenue = Monthly recurring revenue x 12



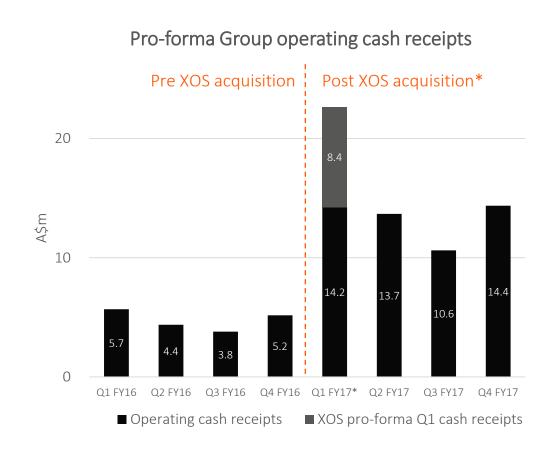
# Statutory to underlying EBITDA

- Capital raising, acquisition and integration costs following transformational year supporting acquisitions and growth
- Share based payments costs associated with employee share plan and tranche of options awarded to directors as approved at AGM





# Strong working capital positionleading into peak cash collections cycle



- Group's cash flow cycle sees strong receipts in Q1 as a result of sales and billing seasonality, concentrated in Q4
- Full benefit of XOS working capital cycle available in FY18
- Healthy working capital position with accounts receivable balance of \$26.8m and total available funds of \$21.2m including:

Cash: \$16.7m

Undrawn facility: \$4.5m

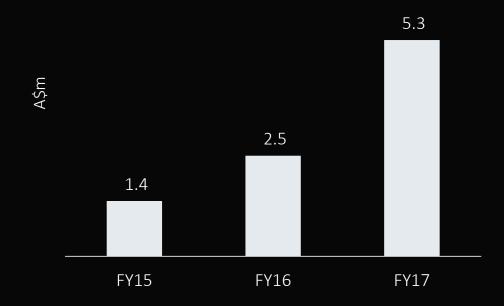
<sup>\*</sup> Pro-forma basis, including XOS cash receipts from 1 July 2017 converted to AUD based on an AUD:USD exchange rates of 0.75



# 1.5 Continued commitment to R&D and product investment

- Developed data commercialisation platform for live broadcast and 2<sup>nd</sup> screen apps
- Re-engineered PLAYERTEK by Catapult app and web-based software layer
- Development of sport specific advanced algorithms extending value proposition and driving entry into new sports
- Released next-gen Openfield platform (including iPad and iPhone apps) with multi-language support
- Release of new GPSports EVO device
- Rolled out upgraded ClearSky LPS technology

#### Research and development costs<sup>1</sup>



 $<sup>^{1}</sup>$  Expensed research costs plus capitalised hardware IP and internally development software costs

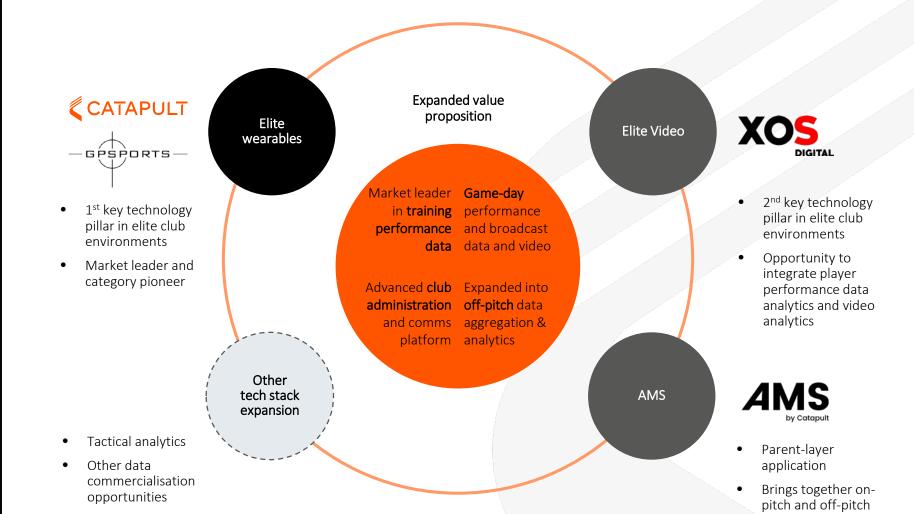
# 2.0 Technology for elite sports





# Integrated technology stack for elite sport

Integrated technology stack now positioned to deliver insights across on-pitch and off-pitch activities

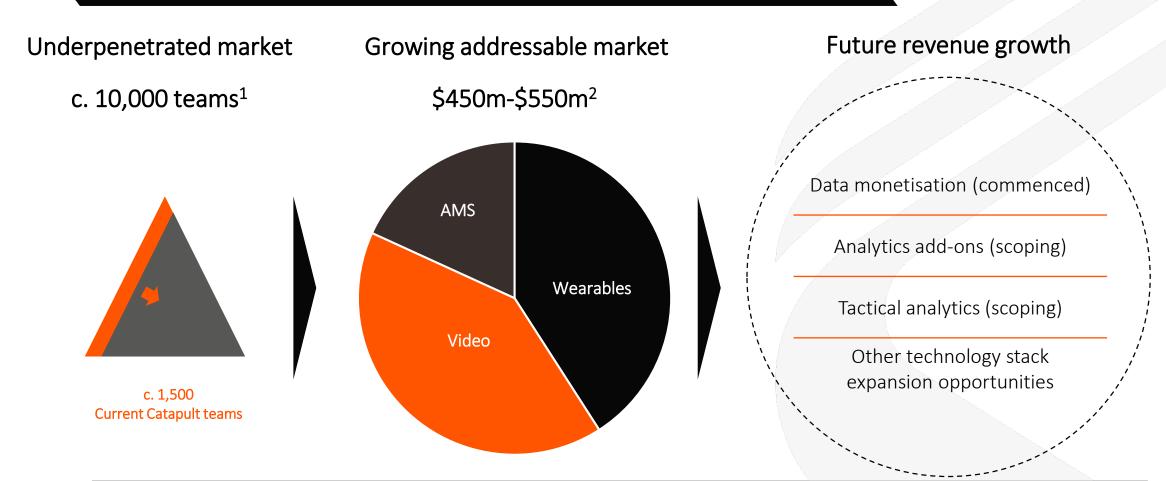


data sources

Centralised data
management system



### Large recurring revenue opportunity for Elite



<sup>&</sup>lt;sup>1</sup> Based on bottom-up management analysis

<sup>&</sup>lt;sup>2</sup> Management estimate



# 2.3 Integrated stack delivering a high quality growth story

#### Integrated technology stack for elite sport

- 1 Very sticky products
- ✓ Extremely low churn, currently at c. 1.5%

2 High growth rate

- ✓ Elite wearables revenue up 52%, XOS revenue up 10.4%¹
- 3 Recurring revenue stream
- 3 year wearable subscription contracts Longer tenure for league-wide deals
- 4 Genuine global leader
- Extremely dominant in market share, global footprint & IP portfolio

5 True network effect

Via data aggregation, benchmarking, player trading, multiple product offering





## 2.4 Elite wearables business update

	FY17	FY16	YoY % change
Elite wearables revenue	26.4 <sup>1</sup>	17.4	52%
Elite wearables ARR	19.0	13.5	40%
Cumulative subscription base	13,780	8,749	58%
Total units sold	9,712	8,354	16%
% subscription sales	62%	57%	<b>^</b>
# of client teams	c. 1,200	c. 1,000	<b>^</b>
Approx. market penetration*	12%	10%	<b>^</b>

- Strong top line revenue growth of 52%
- Continued increase in recurring revenue base, with 62% of FY17 Elite contracts sold on subscription vs 57% in FY16
- 58% of FY17 revenue from elite subscription base
- Elite subscription LTV/CAC, running at 8x in FY17<sup>2</sup>, highlighting high return on customer acquisition costs
- Expansion of client base in underpenetrated market

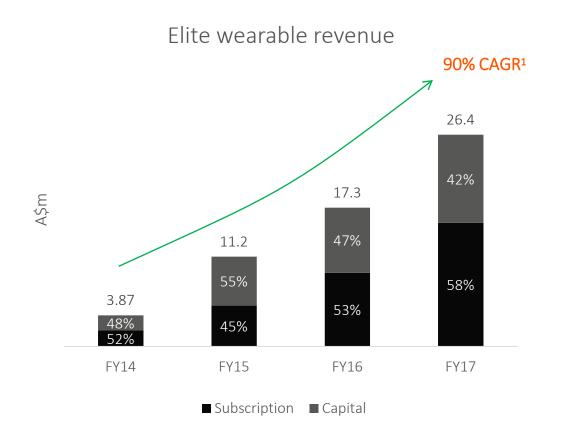
<sup>\*</sup> Based on our current number of client teams and management estimates

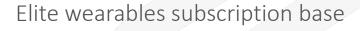
<sup>&</sup>lt;sup>1</sup> Statutory wearables segment recorded revenue of \$27.4m (includes prosumer revenue)

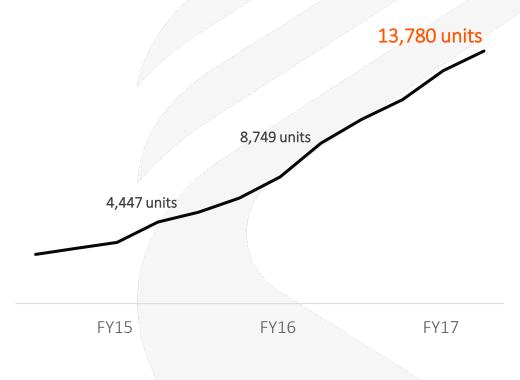
<sup>&</sup>lt;sup>2</sup> Lifetime Value (LTV) = Subscription contribution margin (ARPU less COGS and support, service and retention costs) modelled based on a 10-year customer life. Customer Acquisition Cost (CAC) = Sales, marketing and lead referral fees per unit



# Elite wearables 2.5 History of strong growth









# Elite wearables 2.6 Operational highlights



#### Key achievements in FY17

- 3 league-wide deals
- Released next-gen Openfield platform (including mobile and tablet apps)
- Continued global ClearSky stadium installs
  - 16 stadiums and venues in 4 countries now complete
- First commercialised live-data broadcast

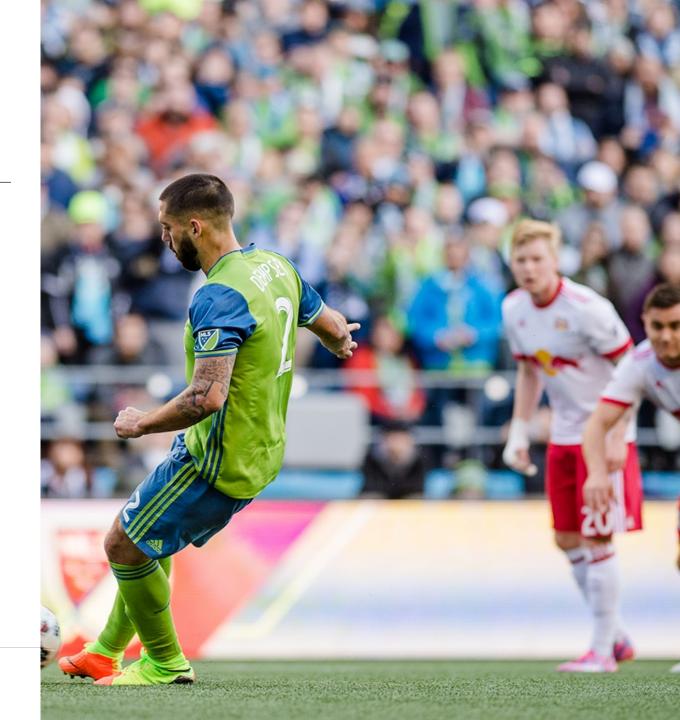


#### Key priorities for FY18

- Continue league-wide deal momentum
- Explore data commercialisation opportunities
- Win greenfield markets
- Measured R&D driving further product enhancements



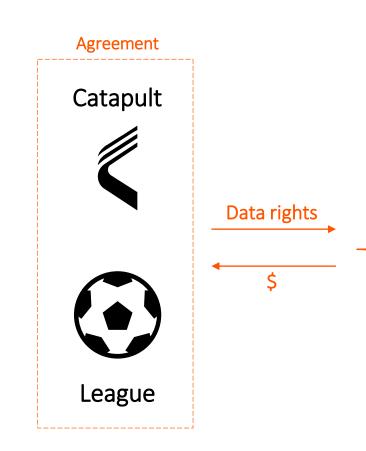






# League wide deals & data commercialisation

Successful year in FY17, demonstrating wearable data commercialisation possibilities in global first



#### Broadcast overlay<sup>1</sup>



**/** 

2<sup>nd</sup> screen apps<sup>2</sup>

2





3 Player benchmarking



4 Shoulder programming

5 Gaming



# ClearSky Revolutionising player monitoring

- Real-time positional accuracy
- Proven live data feed commercialisation applications
- Proven in sports that cover 18 of the top 20 leagues globally
- Compelling global market opportunity, with FIFA and MLB approving the use of wearable devices in-game in FY17





Select ClearSky installations:













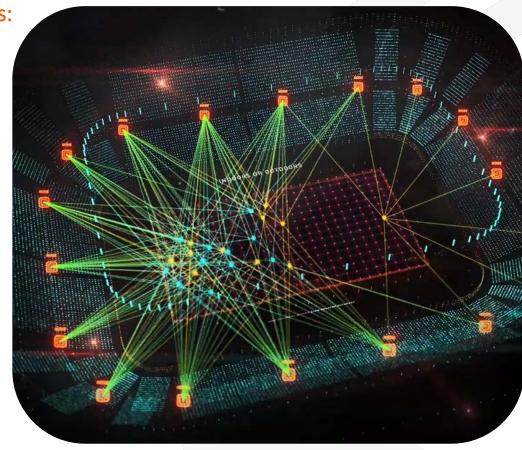










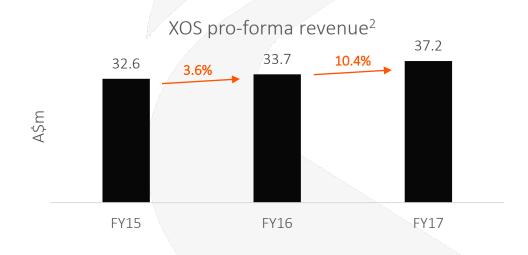




# 2.9 Elite Video business update

	FY17	FY16	YoY % change
Statutory revenue	33.3	-	N/A
Pro-forma revenue <sup>1</sup>	37.2	33.7 <sup>2</sup>	10.4%
ARR	27.2	26.1 <sup>2,3</sup>	4%
Client teams	c. 430	c. 400	<b>^</b>
Market penetration	4.3%	4.0%	<b>^</b>
% recurring revenue	79%	79%	-

- Successful integration saw top-line XOS growth accelerate to 10.4% in FY17<sup>1</sup> (vs 3.6% in FY16)
- Solid growth in elite level clients (in particular NCAA) leveraging integrated North American sales team
- Low penetration highlights international opportunity



<sup>&</sup>lt;sup>1</sup> Pro-forma basis – includes XOS revenue from 1 July 2017. Converted to AUD on a constant currency basis (AUDUSD 0.75)

<sup>&</sup>lt;sup>2</sup> Based on XOS management financials

<sup>&</sup>lt;sup>3</sup> Converted from USD to AUD based on average AUD:USD exchange rates of 0.728 over FY16



# Elite Video 2.10 Operational highlights



#### Key achievements in FY17

- Accelerating revenue growth (10.4%<sup>1</sup> in FY17 vs 3.6% in FY16)
- 8 E 3 1 2
- Successful acquisition and integration into Catapult Group
- Marquee client wins, including first international sale to German Ice Hockey team Eisbären Berlin
- First video-based league-wide deal with the NHL



#### Key priorities for FY18



- Further progress on XOS product internationalisation
- Continued product enhancement initiatives



Explore avenues to expand offering through tactical analytics and tech stack product integration



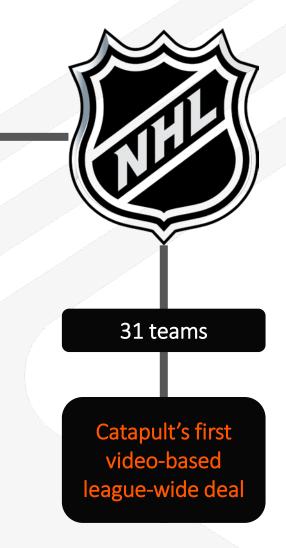


### Our 1<sup>st</sup> videobased leaguewide <u>deal</u>





- The NHL is a professional ice hockey league composed of 31 teams – 24 in the United States and 7 in Canada
- Considered the premier professional ice hockey league and the 5th largest professional sporting league (by revenue) in the world
- ✓ In-game video will be streamed live to each NHL teams' bench via multiple tablet displays supplied by Apple Inc.
- ✓ Minimum 2.5 year term
- ✓ All clips and associated data, notes and on-screen annotations will also automatically sync with the teams' XOS ThunderCloud coaching system, for use in training and post-game analysis





# Athlete Management 2.12 System (AMS)

#### What is an AMS?

- SaaS modularized cloud-based platform
- Acts as a store of team data and information, including:
  - Player wellness and performance metrics
  - Injury and medical records
  - Wearable data
  - Links to video files
- Permission based access enables coaches and staff to:
  - run analytics and output reports across data sets covering their entire playing group
  - Securely manage team calendars and player communication from within the platform

Analytics layer that helps sporting organisations make better and more informed decisions





# AMS by Catapult expands our data 2.13 analytics offering beyond the sporting field

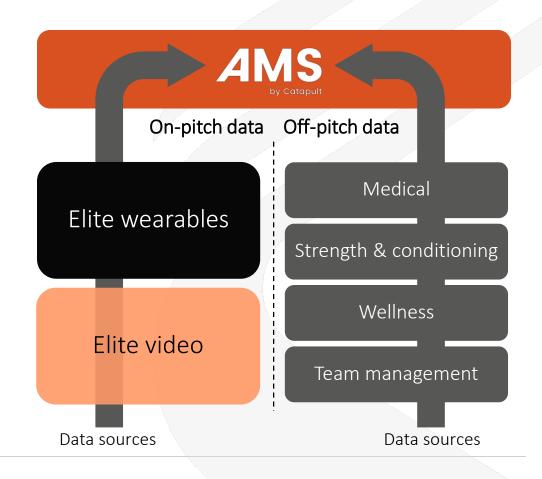








- Acquired SportsMed Elite & Baseline products from SMG Technologies Pty Ltd for \$1.9m upfront cash consideration<sup>1</sup>
- Capability to provide teams with a centralised data repository and analytics platform across a wide range of club data sources
- Incremental subscription revenue opportunity to Catapult's existing client base
- Potential to act as a key touch point for new clients to introduce them to Catapult's family of products
- Enables the storage of and access to broader data streams to feed advanced algorithms
- Acquisition delivers new clients and a compelling cross-sell opportunity in key target markets





### 2.14 Investment into tactical analytics

- Originally identified as a 2<sup>nd</sup> acquisition target at the capital raise in May 17
- In-depth due diligence on identified target complete
- As a Group, when considering tech stack acquisitions we undertake a side-by-side build vs buy analysis
- The build scenario is more appealing than the flagged acquisition both operationally and financially
- Measured product development budget allocated for FY18 and FY19
- More information will be provided on the progress and potential applications of this product throughout FY18

#### Why is tactical analytics a compelling opportunity?

- An emerging but likely soon to be essential part of the elite technology stack
- Product expansion opportunity
- Leverages our existing wearable and video platforms
- Equips coaches with a more data-science driven approach to key tactical considerations





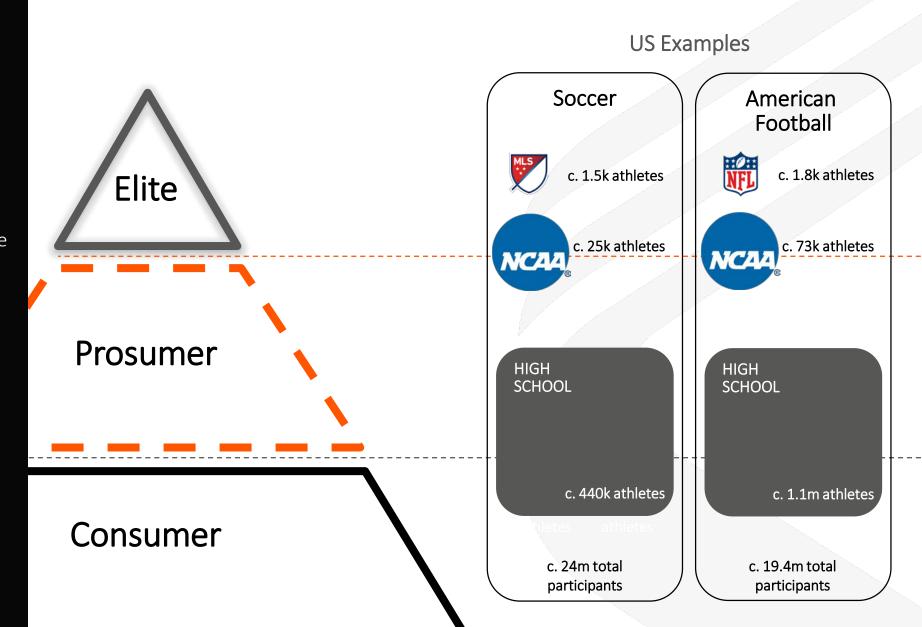
# Prosumer market opportunity

We think the prosumer market could be 10x - 20x the size of the elite market (in # of teams)

Prosumer business will be marketing driven

We are taking a measured investment approach to leverage the halo effect from our elite customers

Sources: Professional league data from Catapult IPO prospectus.
College data from the NCAA 2015-16 Sports Sponsorship and
Participation Rates Report. High school data from the 2014-15 High
School Athletics Participation Survey. Consumer data from the 2013
Sports, Fitness and Leisure Activities Topline Participation Report,
Soccer data from U.S Soccer Federation Media Guide 2016.
Management estimates.





### 3.2 Prosumer operational highlights

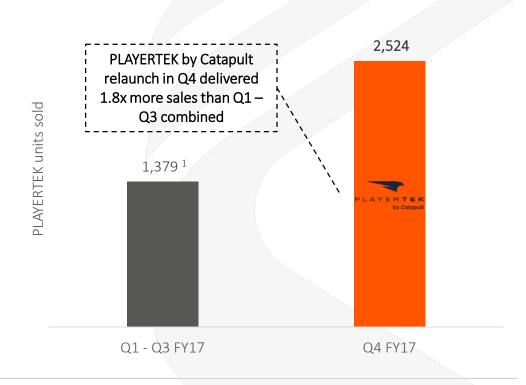


#### Key achievements in FY17

- Successful integration into Catapult Group
- Measured build-up of prosumer team
- PLAYERTEK by Catapult launched in April '17
  - re-engineered software and major upgrade to operations and sales platform
- Continued market and platform testing
  - PLAYERTEK platform has been an invaluable sandbox to develop our prosumer strategy



# Step change in PLAYERTEK sales following Apr '17 re-launch



<sup>&</sup>lt;sup>1</sup> Pro-forma basis. Includes 344 units sold prior to PLAYERTEK acquisition closing



# 3.3 Prosumer roadmap & next steps

Aug 16	Apr 17	FY17	FY18
PLAYERTEK acquired	PLAYERTEK by Catapult launched	Team and platform build-out	Full prosumer product release
<ul> <li>Proven low-cost, commercialised solution</li> <li>Platform to spearhead entry into prosumer market</li> </ul>	<ul> <li>Proven hardware         wearable and re-         engineered software</li> <li>New sales channels</li> <li>Transition to new         manufacturing supply         chain, 3PL established to         support scale</li> </ul>	<ul> <li>Investment in marketing and sales platform to unlock nascent brand equity and educate market</li> <li>Scale back-end systems to support prosumer economics</li> </ul>	Targeted FY18 release

#### Measured prosumer investment in FY18

- Verifying market opportunity
- Developing prosumer-focused sales and marketing structures
- Scaling back-end manufacturing and logistics processes
- Prosumer-focused rebrand

#### Unique and compelling value proposition

- Unaddressed market for wearable device focused on team-based sports
- Access to scalable content allowing users to compare themselves to the stars
- Linked to an authentic brand tied to elite sports performance







### 4.1 Outlook

- Strong growth of the elite wearables business, including the continued expansion of our recurring revenue base through subscription sales
- Further integration of acquisitions as the business works towards the longer term goal of developing a fullyintegrated performance technology platform
- Continued measured investment in products and analytics to deliver on unmet client needs
- On track to launch our full prosumer offering in FY18
- Leverage league-wide deals to deliver new customers to our core and explore additional data commercialisation and fan engagement initiatives
- An update on guidance will be provided at the AGM in November









# A Strengthening balance sheet position

Assets
Cash and cash equivalents
Trade and other receivables
Inventory
PP&E
Goodwill
Other intangibles
Other assets
Total Assets
Liabilities
Trade and other payables
Employee benefits
Deferred revenue
Other liabilities
Total liabilities
Total Equity

30-Jun-17	30-Jun-16	<b>_</b>
\$m	\$m	
16.7	3.6	
27.1	8.4	
3.3	2.1	<b>_</b>
7.7	4.2	
53.1	1.2	
41.2	4.2	
10.2	6.5	
161.3	30.2	ightharpoonup
8.5	5.7	
6.1	3.3	
(23.1	8.2	
8.8	4.3	
46.5	18.2	
114.8	11.9	

- Working capital position of +\$7.6m (vs -\$4.4m in FY16)
  - Healthy accounts receivable balance leading into Q1 FY18
- PP&E balance expanding as a result of subscription fleet growth
- Goodwill and other intangibles associated with transformational XOS and PLAYERTEK acquisitions
- Deferred revenue balance represents invoiced subscription contracts

<sup>&</sup>lt;sup>1</sup> Calculated as current assets less current liabilities



### **B** Pro-forma EBITDA reconciliation

\$m	FY17	FY16
Statutory Result	(3.7)	(6.8)
Capital raising and acquisition related costs	1.4	1.9
Integration costs	0.7	-
Litigation and contract settlement costs	0.8	0.4
Severance costs	0.4	
Share based payments costs	3.3	
Underlying EBITDA	2.9	(4.4)
Pro-forma adjustment for XOS	0.81,2	7.8 <sup>2</sup>
Pro-forma underlying EBITDA	3.7	3.4

<sup>&</sup>lt;sup>1</sup> XOS acquisition closed in August 2016. Pro-forma result represents full FY17 EBITDA equivalent

<sup>&</sup>lt;sup>2</sup> Adjustment made on a constant currency basis (AUDUSD 0.75)



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