## carsales © com Itd

## Half year results presentation



## Disclaimer and non-IFRS information

## Disclaimer

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## Non-IFRS Financial Information

carsales' results are reported under International Financial Reporting Standards (IFRS). This presentation also includes certain non-IFRS measures including, "adjusted", "underlying" "proforma" and "look through". These measures are used internally by management to assess the performance of our business and our associates, make decisions on the allocation of resources and assess operational management. Non-IFRS measures have not been subject to audit or review. All numbers listed as reported comply with IFRS.

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## Key Highlights

TO 31 DECEMBER 2017

## REPORTED REVENUE

Up $12 \%$ to $\$ 200 \mathrm{~m}$

## REPORTED EBITDA <br> Up 9\% to \$91m

## ADJUSTED NPAT* <br> Up 11\% to \$61m Reported NPAT** up $27 \%$ to $\$ 60 \mathrm{~m}$

## FINANCIAL SUMMARY

- Solid first half with the Group delivering pleasing growth against pcp across all three key financial metrics with revenue up 12\%, EBITDA up 9\% and Adjusted NPAT* up $11 \%$ whilst continuing to invest in future growth priorities.


## DOMESTIC HIGHLIGHTS

- Solid growth in Online Advertising and Data, Research and Services segments with revenue up 9\% and 7\% on pcp respectively.
- The adjacent market strategy continues to be a strong contributor to revenue growth in the domestic market, with Stratton, tyresales and Redbook Inspect all reporting good revenue and profit growth in the first half.
- Continued solid revenue growth across our core leads, listing and depth products in dealer.
- Solid growth in yield in private from tiered pricing and increase in take up of premium products.


## INTERNATIONAL HIGHLIGHTS

- Continued evolution of our international growth strategy with the acquisition of the remaining stakes in both our South Korean and Mexican businesses.
- Webmotors in Brazil delivered a strong result with local currency revenue and EBITDA being up 30\% and $122 \%$ respectively as the business continues to scale.
- Solid local currency revenue growth up $13 \%$ in South Korea with SK Encar earnings growth impacted by the timing of marketing spend.
- Our Chilean business continues to perform well with good growth in revenue of $47 \%$ and EBITDA up $21 \%$ in the half.
- Pleasing growth in key operational metrics in Mexico and Argentina with paying dealer numbers up $47 \%$ and $46 \%$ respectively compared with 30 June 2017.


# Reported Group Financial: Performance 

 TO 31 DECEMBER 2017
## Financial overview

- Pleasing revenue performance for the first half of $\$ 200.1 \mathrm{~m}$, up by $12 \%$ on pcp.
- Solid growth in EBITDA up 9\% on pcp.
- Operating expenses (before interest and D\&A) up 15\%. Expense growth rate reflects increasing contribution of lower margin adjacent and international businesses. Core business margins continue to expand.
- D\&A increased by $\$ 1.0 \mathrm{~m}$ reflecting increased depreciation of capitalised labour and other growth capex. This supports group wide integration and globalisation projects.
- Reported profits from associates flat on pcp. Underlying profits from associates up $25 \%$, which excludes the one-off tax gain from SK Encar in H1 FY17.
- Solid Adjusted NPAT* growth of $11 \%$ on pcp. One-off non-cash $\$ 6.8 \mathrm{~m}$ iCar fair value adjustment in H1 FY17 the principal contributor to higher reported net profit growth of $27 \%$ on pcp.
- Adjusted EPS up 2.4 cents per share to 25.2 cents, $11 \%$ higher than pcp.
- Interim H1 FY18 dividend of 20.5 cents per share declared, up 10\% on pcp (FY17 interim dividend of 18.7 cents per share).

| Half Year Ending 31 December 2017 | \$A Millions |  | Growth |  |
| :---: | :---: | :---: | :---: | :---: |
|  | H1 FY17 | H1 FY18 | \$'s | \% |
| Revenue |  |  |  |  |
| Online Advertising | 129.8 | 141.6 | 11.8 | 9\% |
| Data, Research and Services | 19.2 | 20.6 | 1.4 | 7\% |
| International | 3.5 | 5.8 | 2.3 | 66\% |
| Finance and Related Services | 26.1 | 32.1 | 6.0 | 23\% |
| Total revenue | 178.6 | 200.1 | 21.5 | 12\% |
| Total operating expenses (before Interest, depreciation and amortisation) | 95.4 | 109.5 | (14.1) | (15\%) |
| EBITDA | 83.2 | 90.6 | 7.4 | 9\% |
| EBITDA margin | 47\% | 45\% |  |  |
| Depreciation \& amortisation | 4.6 | 5.6 | (1.0) | (21\%) |
| EBIT | 78.6 | 85.0 | 6.4 | 8\% |
| Net interest expense | 3.7 | 3.0 | 0.7 | 18\% |
| Profit Before Tax | 74.9 | 82.0 | 7.1 | 9\% |
| Income Tax Expense | 23.0 | 24.6 | (1.6) | (7\%) |
| Profits from associates | 3.6 | 3.5 | (0.1) | (3\%) |
| Gain/(loss) on associates fair value adjustment and investment dilution | (6.8) | 1.3 | 8.1 | (119\%) |
| Non-controlling interest ( NCl ) | (1.5) | (2.0) | (0.5) | (36\%) |
| Reported net profit after tax | 47.2 | 60.2 | 13.0 | 27\% |
| Adjusted net profit after tax* | 54.9 | 60.9 | 6.0 | 11\% |
| Adjusted earnings per share (cents)* | 22.8 | 25.2 | 2.4 | 11\% |

## Strong track record of financial performance



Adjusted NPAT*


- Once again carsales continues to demonstrate consistent solid returns to its shareholders.
- Delivered the highest adjusted NPAT growth this half in the last 4 years demonstrating strength of carsales' strategy.


## EBITDA margin performance

## Core EBITDA margin continues to expand offset by high revenue growth domestic and international investments

- Reported Group margins moved from $46.6 \%$ in H1 FY17 to $45.3 \%$ in H1 FY18, with domestic core business margin increases offset primarily by growth in earlier stage lower margin businesses.
- Domestic core business margin expansion continues as operating leverage is being achieved. Costs have been well controlled, whilst we continue to invest in future growth opportunities.
- Domestic investments margin reduced reported group margins by $1.5 \%$ on pcp. Lower margins in Stratton have been a key contributor to this and reflects higher sales commissions and investments to support future profitable growth in the medium term. Increasing revenue contribution from tyresales has also had a negative mix impact on reported group margins.
- International reduced reported group margin by $0.8 \%$ on pcp. This reflects the impact of losses from soloautos and Demotores (acquired in H2 FY17) as investments are being made into these businesses to scale for future growth.



## Look through revenue and EBITDA performance

## Look Through Revenue



Look Through EBITDA


- Look through revenue and EBITDA has grown faster than reported revenue and EBITDA in H1 FY18, with strong performances across both core, adjacent and international businesses showing the potential of the carsales strategy.


## Reported debt and cash flow

## Solid operating cash flows



|  | \$A Millions |  | Growth |  |
| :--- | :---: | :---: | :---: | :---: |
| Half Year Ending 31 December 2017 | H1 FY17 | H1 FY18 | \$'s | \% |
| Cash capital expenditure | 2.1 | 3.2 | 1.1 | $51 \%$ |
| Capitalised labour costs | 4.4 | 5.6 | 1.2 | $28 \%$ |
| Total capital expenditure | $\mathbf{6 . 5}$ | $\mathbf{8 . 8}$ | $\mathbf{2 . 3}$ | $\mathbf{3 5 \%}$ |

[^0]
## Improved credit metrics



- Key causes of the reduction in EBITDA to operating cash flow conversion have been unfavourable timing of tax payments, incremental investment in new ERP/CRM systems, incremental spend on labour capitalisation and an unfavourable timing impact on collections due to the implementation of the new ERP system near half-year end. The majority of this unfavourable movement is timing only and is expected to reverse over the coming half.
- Reported Net Debt** of $\sim \$ 175 \mathrm{~m}$ at 31 December 2017, up from $\sim \$ 153 \mathrm{~m}$ at 30 June 2017. Increase principally reflects timing of working capital outflows above and $\sim \$ 15 \mathrm{~m}$ outflows on acquisitions of subsidiaries and minority interests in H1 FY18.
- Cash capex increased $51 \%$ on pcp principally reflecting incremental costs for implementation of new ERP \& CRM systems. Capitalised labour costs up $28 \%$ on pcp reflecting continued investment in technology platforms supporting international and adjacent market expansion.


# carsales Domestic (Australia) 

TO 31 DECEMBER 2017

## Domestic revenue performance - Summary

| Half Year Ending 31 December 2017 | \$A Millions |  | Growth |  |
| :---: | :---: | :---: | :---: | :---: |
|  | H1 FY17 | H1 FY18 | \$'s | \% |
| Revenue |  |  |  |  |
| Dealer | 64.6 | 69.0 | 4.4 | 7\% |
| Private | 30.7 | 36.8 | 6.1 | 20\% |
| Display | 34.5 | 35.8 | 1.3 | 4\% |
| Total Online Advertising | 129.8 | 141.6 | 11.8 | 9\% |
| Data, Research and Services | 19.2 | 20.6 | 1.4 | 7\% |
| Finance and Related Services | 26.1 | 32.1 | 6.0 | 23\% |
| Total Domestic Revenue | 175.1 | 194.3 | 19.2 | 11\% |




## Domestic revenue performance by category



## Dealer revenue up 7\% on pcp to $\$ 69.0 \mathrm{~m}$

Solid growth in core dealer advertising products mainly driven by yield improvements. Low single digit percentage lead volume growth recorded for H1 with improved run rates in Q2. This mirrors improvements in broader macroeconomic conditions with increasing consumer sentiment and new car sales growth.

The demand for premium listing and depth products continued in H1 FY18 with strong growth in both the volume and yield from depth products. This continues to be an area of potential for future growth in the short to medium term as the product evolves.


## Private revenue up 20\% on pcp to $\$ 36.8$ m

Good revenue growth observed in traditional private listing products with the introduction of tiered pricing and an increase in the take up of private premium listing products, which reflects carsales' strong consumer value proposition. Private advertising volumes remained consistent on pcp with time to sell continuing to improve over the half. Our Instant Offer product also continues to grow well which has a positive impact on overall yield.

Strong revenue growth in our adjacent market businesses of tyresales and Redbook Inspect have also had a positive impact on the overall private revenue growth against pcp.

## Domestic revenue performance by category



## Display revenue up 4\% to \$35.8m

Recorded revenue growth of $4 \%$ on pcp , which was a respectable result in a competitive market. Our insights and analytics capability as well as sponsored content initiatives are being integrated with the core display product set, differentiating our products and generating more targeted outcomes for audiences and advertisers.

Our relationships with OEMs continue to improve across the board with refreshed products such as clearance centres, certified preowned programmes and 'main events' continuing to deliver significant value for customers.

## Data, Research and Services revenue up 7\% to $\mathbf{\$ 2 0 . 6 m}$

Solid pcp revenue growth reflecting continued demand for Data, Research and Services from OEMs, with the business continuing to draw on its investments in data and analytics to address changing customer needs in an increasingly data driven market place.

Livemarket continues to be an attractive product for dealers recording double digit revenue growth on pcp, driven by both volume and yield improvements. The Redbook business continues to record solid financial outcomes, reflecting increasing demand from OEMs, car insurers and finance companies for data services.

## Domestic revenue performance by category

|  | \$A Millions |  | Growth |  |
| :--- | :---: | :---: | :---: | :---: |
| Half Year Ending 31 December 2017 | H1 FY17 | H1 FY18 | \$'s | $\%$ |
| Core Finance | 19.6 | 23.2 | 3.6 | $19 \%$ |
| Other products | 6.5 | 8.9 | 2.4 | $36 \%$ |
| Total Revenue | $\mathbf{2 6 . 1}$ | $\mathbf{3 2 . 1}$ | $\mathbf{6 . 0}$ | $\mathbf{2 3 \%}$ |
| Cost of sales | 5.4 | 7.3 | $(1.9)$ | $(35 \%)$ |
| Gross Profit | $\mathbf{2 0 . 7}$ | $\mathbf{2 4 . 8}$ | $\mathbf{4 . 1}$ | $\mathbf{2 0 \%}$ |
| Operating Expenses (Before Interest and D\&A) | 16.2 | 19.8 | $\mathbf{( 3 . 6 )}$ | $\mathbf{( 2 2 \% )}$ |
| EBITDA | $\mathbf{4 . 5}$ | $\mathbf{5 . 0}$ | $\mathbf{0 . 5}$ | $\mathbf{1 1 \%}$ |

## Finance and Related Services Revenue up $23 \%$ to $\$ 32.1 \mathrm{~m}$

Positive momentum from Q4 FY17 carried through into this half with a much improved performance from Stratton which was pleasing given the challenging conditions experienced in FY17.

Core finance broking revenue was up 19\% on pcp reflecting both increased volumes and higher average net amount financed. Volume bonuses remain below historic average rates which impacts EBITDA margins achieved.

Growth in operating expenses is a reflection of additional sales commissions on improved volumes and investment in people and technology to provide a platform for a more efficient loan arrangement process which is expected to yield better EBITDA margins over the medium term.


## International Portfolio



## International Highlights

- Acquisition of remaining $50.1 \%$ of SK Encar completed in January 2018, and investment in Soloautos increased to 100\% in December 2017.
- Very strong growth in Webmotors with underlying revenue and EBITDA up $30 \%$ and $122 \%$ respectively.
- Pleasing growth in key operational metrics for Demotores and

|  | \$A Millions |  | Growth |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Half Year Ending 31 December 2017 | H1 FY17 | H1 FY18 | \$'s | \% |
| Revenue | 3.5 | 5.8 | 2.3 | $66 \%$ |
| EBITDA | 0.5 | - | $(0.5)$ | N/A |
| Reported NPAT (including associates) after NCI | $(2.3)$ | 4.1 | 6.4 | N/A |
| Adjusted NPAT* (including associates) after NCI | 5.5 | 5.6 | - | - | Soloautos, with strong growth in dealer acquisition numbers. asset meaning the Group no longer accounts for its proportional share of profits of iCar from that date. SK Encar acquired intangible amortisation for H1 FY17 has been re-stated to reflect the full amount of intangible amortisation including amounts recorded locally to be consistent with H1 FY18.

## Asia - Underlying Results

SK Encar Financials (49.9\% Owned - Equity Accounted by CAR)

|  | 6 months to | 6 months to | PCP |
| :--- | :---: | :---: | :---: |
| 31 Dec 2016 | 31 Dec 2017 |  |  |
|  | KRWb | KRWb | $\%$ |
| Underlying revenue* | 17.9 | 20.2 | $13 \%$ |
| Underlying EBITDA* | 8.6 | 9.0 | $6 \%$ |
| Underlying EBITDA(\%)* | $47.9 \%$ | $44.8 \%$ | N/A |
| Underlying Adjusted NPAT* | 6.8 | 6.8 | - |

carsales Share of Earnings

|  | AUDm | AUDm | \% |
| :--- | :---: | :---: | :---: |
| Reported NPAT (share of associate <br> earnings)* | 3.9 | 3.0 | (23\%) |
| Adjusted NPAT (share of associate <br> earnings)* | 3.9 | 3.8 | $(2 \%)$ |

Key Drivers

|  | 31-Dec-16 | 31-Dec-17 | PCP |
| :--- | :---: | :---: | :---: |
|  | 000 's | 000 's | $\%$ |
| Inventory | 65.4 | 60.5 | $(7 \%)$ |
| Unique visitors | 13,670 | 14,629 | $7 \%$ |

Solid underlying revenue performance in local currency being $13 \%$ higher than pcp. EBITDA up $6 \%$ compared with prior year, impacted by the timing of higher marketing spend in the half.

Solid growth across all key revenue channels of Dealer, Private and Display. This revenue growth is pleasing given there has been no price increase on dealer subscriptions between the comparative periods. A key driver of growth continues to be the increased uptake of premium listing dealer products with significant further growth potential.

EBITDA margin for the period was impacted by the timing of marketing spend. The business is also continuing to invest in personnel and technology to support future growth. Reported NPAT benefited last year from a one-time $\$ 0.8 \mathrm{~m}$ tax benefit in the first half.

On 19 January 2018 we completed the purchase of the remaining $50.1 \%$ of the business for initial purchase consideration of KRW 205bn.

## Latin America - Underlying Results

WebMotors Financials (30\% owned - Equity Accounted by CAR)

|  | $\mathbf{6}$ months to | $\mathbf{6}$ months to | PCP |
| :--- | :---: | :---: | :---: |
| Pro-Forma (100\%) | 31 Dec 2016 | 31 Dec 2017 |  |
|  | BRLm | BRLm | $\%$ |
| Underlying revenue* | 51.8 | 67.5 | $30 \%$ |
| Underlying EBITDA* | 10.8 | 24.1 | $122 \%$ |
| Underlying EBITDA* (\%) | $20.9 \%$ | $35.6 \%$ | N/A |
| Underlying Adjusted NPAT* | 16.6 | 16.1 | $(2 \%)$ |

carsales Share of Earnings

|  | AUDm | AUDm | \% |
| :---: | :---: | :---: | :---: |
| Reported NPAT* (share of associate earnings) | 1.7 | 1.6 | (4\%) |
| Adjusted NPAT (share of associate earnings)* | 2.0 | 1.9 | (4\%) |
| Key Drivers |  |  |  |
|  | $\begin{gathered} \text { 31-Dec-16 } \\ \text { 000's } \end{gathered}$ | $\begin{gathered} \text { 31-Dec-17 } \\ 000 \text { 's } \end{gathered}$ | $\begin{gathered} \text { PCP } \\ \% \end{gathered}$ |
| Inventory | 249.3 | 315.8 | 27\% |
| Unique visitors | 8,469 | 9,056 | 7\% |

Demotores Argentina Financials (100\% owned - Consolidated by CAR)

|  | 6 months to 31 Dec 2016 ARSm | 6 months to 31 Dec 2017 ARSm | PCP \% |
| :---: | :---: | :---: | :---: |
| Reported revenue | N/A | 16.3 | N/A |
| Reported EBITDA | N/A | (10.5) | N/A |
| Reported EBITDA (\%) | N/A | N/A | N/A |
| Adjusted NPAT* | N/A | (13.6) | N/A |

Key Drivers

|  | 31-Dec-16 | 31-Dec-17 | PCP |
| :--- | :---: | :---: | :---: |
|  | 000's | 000's | \% |
| Inventory | N/A | 22.6 | N/A |
| Unique visitors | N/A | 811.0 | N/A |

## webmotors

The improvements in Brazil's economic conditions identified at the end of FY17 have continued into H1 of FY18. This has resulted in a return to positive GDP growth and a significant reduction in central bank interest rates.

Underlying revenue and EBITDA up 30\% and 122\% on pcp respectively. Dealer revenue has been positively impacted by the continued education of dealers regarding the value Webmotors delivers as a premium classified service. Display revenue was also up significantly reflecting improved OEM confidence and increasing new car sales in Brazil.

Very good growth in key operational metrics with inventory being up $27 \%$ on pcp and unique visitors up $7 \%$ on pcp. This reflects Webmotors' strong market position as it remains a clear no. 1 in the Brazilian market. Underlying Adjusted NPAT declined by 2\% reflecting reduced financial income on reduced cash balance after the return of capital in H1 FY17.

Pleasing signs of growth in key operational metrics in H 1 , particularly in dealer acquisitions up $46 \%$ from June 2017, as the business is starting to benefit from the implementation of carsales' IP and technology. The business will continue to invest in people and technology to scale for future growth and to establish market leadership. The Chilean segment of the business has been efficiently integrated with the chileautos business. These results are shown within the Chile section of this presentation.

## Latin America - Underlying Results

soloautos Financials (100\% owned - Consolidated by CAR)

| Pro-Forma (100\%) | 6 months to <br> 31 Dec 2016 <br> MXPm | 6 months to <br> 31 Dec 2017 <br> MXPm | $\begin{gathered} \text { PCP } \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Reported revenue | 4.3 | 7.4 | 71\% |
| Reported EBITDA | (11.9) | (12.0) | (1\%) |
| Reported EBITDA (\%) | N/A | N/A | N/A |
| Adjusted NPAT* | (12.8) | (13.7) | (7\%) |

Key Drivers

|  | 31-Dec-16 | 31-Dec-17 | PCP |
| :--- | :---: | :---: | :---: |
|  | 000's | 000's | $\%$ |
| Inventory | 35.9 | 36.1 | $1 \%$ |
| Unique visitors | 506 | 936 | $85 \%$ |

## carsales Chile** Financials

|  | 6 months to <br> 31 Dec 2016 <br> CLPm | 31 Dec 2017 <br> CLPm | PCP |
| :--- | :---: | :---: | :---: |
|  | 760.5 | $1,121.2$ | $47 \%$ |
| Reported revenue | 323.4 | 391.3 | $21 \%$ |
| Reported EBITDA | $49 \%$ | $35 \%$ | N/A |
| Reported EBITDA (\%) | 233.0 | 272.1 | $17 \%$ |
| Adjusted NPAT* |  |  |  |

Key Drivers

|  | 31-Dec-16 <br> 000's | 31-Dec-17 <br> 000's | PCP |
| :--- | :---: | :---: | :---: |
| \% |  |  |  |

## soloautos.mx

Given the size of the market opportunity in Mexico our strategy is to invest in the business to establish market leadership, enhance the product offering through implementation of carsales' IP and technology as well as grow sales capabilities to increase the dealer customer base.

This strategy is beginning to realise benefits with pleasing growth in dealer acquisition and product enhancements being delivered in H 2 . Dealer numbers increased by $47 \%$ in the half which is a strong operational result reflecting the improving value proposition delivered in the Mexican market.

The 35\% minority interest in the Soloautos business was acquired in December 2017.

## chileautos.cl

Strong performance compared with pcp reflecting in part the integration of Demotores Chile which has had a positive impact on revenue. The benefits of implementing carsales' technology and IP is beginning to materialise with strong underlying revenue growth.

Improved relationships with dealers and manufacturers is beginning to materialise higher yields and the display revenue performance was more than double the H 2 FY 17 result. EBITDA margins were impacted by investment in personnel costs to support growth in FY18 and beyond as well as by the inclusion of the lower margin Demotores business.

## Outlook

## Performance outlook

## carsales Domestic Outlook

H2 FY18 has commenced well with January once again proving to be an attractive month for car buyers in the domestic business. We expect our domestic adjacent businesses to continue to build scale and breadth consistent with H1 FY18 and our premium listing and depth products to continue their growth.

We continue to monitor our performance and market conditions. Assuming these are stable we anticipate revenue, EBITDA and NPAT growth will remain solid in the domestic core business. Our Finance and Related Services business has returned to growth in H1 FY18 which we anticipate will continue into the second half.

## carsales International Outlook

Assuming market conditions remain stable in Brazil, we anticipate continued strong local currency revenue and earnings growth in H2 FY18. In South Korea, we are expecting solid revenue growth and moderate earnings growth in H 2 , with revenue and earnings impacted by the Winter Olympics and incremental investment in the business as part of the transition to $100 \%$ ownership.

Integration of core carsales IP and technology into Chilean, Mexican and Argentinian businesses will continue. This should provide an uplift in their underlying revenue and earnings in FY18, somewhat offset by further investments into these businesses to achieve scale.

The remaining $50.1 \%$ of SK Encar was acquired on 19 January 2018, and so will be fully consolidated into the carsales Group results from that date.

## Delivering on our strategy H1 FY18

## Our domestic business strategy

Our domestic strategy: Growing our core advertising solutions, expanding into adjacent markets and addressing future opportunities across our two key customer divisions of Commercial and Consumer.

## Our Customers

## Strategic Opportunities

## Core Digital Advertising Solutions

Leveraging the sizeable data footprint to drive new products that meet the needs of both consumer \& commercial advertisers.

## Adjacent Markets

Expanding our range of services across the consumer auto cycle to provide buyers and sellers with confidence to transact and enhance our connection with owners.

## Future horizons

Leveraging consumer insights \& industry trends to explore new opportunities in core and adjacent markets \& beyond.

## Expanding our core services - Mobile

With over two thirds of our traffic now being from mobile devices, carsales is intensely focused on delivering an optimised mobile capability for its consumer and commercial customers to enhance their experience and make communication easier.


Introduction of SMS enquiry technology for dealer inventory brings an instant messaging experience to consumers


New codeless mobile phone calls makes enquiring more seamless for consumers


Autogate app for dealers enables seamless and instant consumer communication from anywhere at anytime

## Expanding our core services - Sponsored content

carsales is deepening its relationships with OEMs and evolving the display product set through new sponsored content programs. These programs leverage carsales' significant content production expertise to deliver engaging consumer content and with tailored outcomes for advertisers across the carsales network.


Sponsored content uses our existing editorial publishing capabilities supported by social and on/off network amplification
carsales Challenge - bespoke and engaging new car content uniquely leveraging carsales members and OEM relationships

Tailored content solutions for customers which provide informative content for consumers

## Expanding our core services - Commercial

carsales continues to enhance our suite of solutions for advertisers, with new opportunities to engage consumers across the buying cycle and using our data and analytics capabilities to better segment, target and measure campaign effectiveness.


New Pre-Launch Registration platform driving engagement with qualified buyers cost effectively


New native placements allow a wider range of sponsored content for manufacturers to integrate into the marketplace

'carsales Communities' analytics and segmentation framework launched which leverages our consumer data and analytics capabilities to allow better targeting of campaigns by advertisers and enhanced analytics on campaign performance

## Expanding our core services - Tiered pricing and premium products

carsales continues to evolve the private seller value proposition. Price tiering, depth product optimisation and bundling of adjacent services have driven improved yields, with plenty of potential for further growth through continued innovation.


Introduction of tiered pricing based on vehicle price and optimised user interface driving increased premium uptake


New Premium Plus product incorporating adjacent services such as inspections to provide more meaningful value to consumers, at a higher overall yield

## Increasing our brand's leadership position

carsales is continuing to innovate its marketing strategy with a focus on our premium offering and personalisation. A current initiative sees everyone who advertises a car on carsales offered a one-of-a kind car commercial.


A world first in personalised marketing

- launching in February 2018


Shareable on social media to drive brand engagement


Themed commercials tailored to the seller and their own car

## Expanding our core services - Technology innovation

carsales is ramping up investment in "Cyclops' (our artificial intelligence platform) to provide compelling, personalised and efficient experiences for our consumers and customers.


Advanced Snap ' $n$ ' Sell world first consumer feature to be launched this year driven by vehicle image recognition


User simply take photos of their car to initiate the recognition process


The Al platform identifies the vehicle, simplifying the listing process and increasing accuracy

## Continuing Global Platform Development

Supporting our global expansion strategy the business rolled out new ERP and CRM platform in H1 FY18 to the core carsales business. This, along with our AI and data analytics capability positions the group well to quickly scale and adapt to technology and market changes, as well as facilitating world class customer and employee experiences. The rollout will continue to other adjacent and international businesses over the coming months.


- Creates a single point of truth for customer and financial data globally
- Enhanced analytics and AI capabilities for the products and services of today and tomorrow
- Scalable, global architecture closely integrated with our world class customer facing in house developed technology
- Increased agility to respond to technology and market changes and corporate activity
- Delivering best in class customer experiences throughout the whole customer lifecycle
- Improved workforce effectiveness and experience


## SK Encar - Acquisition overview

carsales' acquisition of the remainder of SK Encar represents a significant advancement in our international growth strategy.


[^1]
## SK Encar - Acquisition overview



Note: CY refers to calendar year January to December.

## International - investing in the Latin American region

Carsales' network of sites is the number one dedicated car classifieds network in Latin America. carsales is committed to a long term investment in this region.


[^2]
## International - investing in the Latin American region

|  | Brazil - 168 employees* <br> - Excellent financial performance in H1 FY18 with revenue and EBITDA growth of $30 \%$ and $122 \%$ respectively. <br> - Strong KPI metrics, in particular an increase in inventory of $27 \%$ on pcp. |
| :---: | :---: |
| Highlights |  |
|  |  |
| Key learnings from Brazil | - Our experience in Brazil proves that the dedicated premium classifieds business model works in emerging markets and can effectively compete against large horizontal players. <br> - These markets require significant time and investments in technology, people, and dealer education. <br> - Each market in the region has its own intricacies and requires a unique go to market proposition. However, the common basis is a premium core classified advertising service. |



## Overview of carsales non-IFRS financial information

## What is IFRS and non-IFRS financial information?

- IFRS financial information is financial information that is presented in accordance with all relevant accounting standards.
- Non-IFRS financial information is financial information that is presented other than in accordance with all relevant accounting standards. For example:
- Revenue or Profit information calculated on a basis other than under accounting standard definitions or calculated with accounting standards and then adjusted eg; "adjusted", "underlying" or "look through".


## What non-IFRS financial information does carsales disclose in its half year and year end results presentations?

- carsales presents reported financial information for its business segments, associates and investments where applicable IFRS financial information exists. The financial information presented is sourced directly from financial information prepared in accordance with all relevant accounting standards and has been subject to either review or audit by carsales' external auditors (PwC).
- In carsales' investor presentations the company aims to provide equal or greater prominence to IFRS financial information. However, we also present or refer to non-IFRS financial information. Please note, all information labelled "Reported" in this presentation complies with IFRS.
- Non-IFRS financial information is calculated based on statutory IFRS financial information and adjusted to show either a position excluding significant items which have been removed OR presented based on carsales' effective equity ownership interest of an entity's underlying revenue, EBITDA or NPAT.
- Any non-IFRS financial information is clearly labelled as "underlying" or "look-through" to differentiate it from reported/IFRS financial information.
- carsales provides reconciliations on the face of slides, appendices and in footnotes of presentations in order to allow the reader to clearly reconcile between the IFRS and non-IFRS financial information.


## Why does carsales disclose non-IFRS financial information in its half year and full year results presentations?

- carsales has invested in businesses in Malaysia, Thailand, Indonesia, South Korea, Mexico, Chile, Brazil and Argentina and has become a global portfolio of online automotive assets. Accordingly carsales management believes that the presentation of additional non-IFRS information in its half year and full year results presentations provides readers of these documents with a greater understanding into the way in which management analyses the business as well as meaningful insights into the financial conditions of carsales overall performance.
- The Australian Securities and Investment Commission ("ASIC") acknowledges the relevance of non-IFRS financial information in providing "meaningful insight" as long as it does not mislead the reader.


## Reconciliation of Reported to Adjusted NPAT

| Half Year Ending 31 December 2017 | \$A Millions |  | Growth |  |
| :---: | :---: | :---: | :---: | :---: |
|  | H1 FY17 | H1 FY18 | \$'s | \% |
| Reported NPAT | 47.2 | 60.2 | 13.0 | 27\% |
| Gain on associate dilution** | (0.3) | (0.9) |  |  |
| Associate fair value revaluation loss | 7.1 | - |  |  |
| SK Encar one-off tax gain | (0.8) | - |  |  |
| NPAT before one-off items | 53.2 | 59.2 | 6.0 | 11\% |
| Acquired intangible amortisation |  |  |  |  |
| Stratton | 0.3 | 0.3 |  |  |
| Webmotors | 0.3 | 0.3 |  |  |
| SK Encar* | 0.9 | 0.9 |  |  |
| Chileautos | 0.2 | 0.2 |  |  |
| Total acquired intangible amortisation | 1.7 | 1.7 |  |  |
| Adjusted NPAT before one-off gains/(losses) and acquired intangible amortisation | 54.9 | 60.9 | 6.0 | 11\% |
| Weighted Average Number of Shares | 241,175,102 | 242,072,591 |  |  |
| Adjusted Earnings per Share (cents) | 22.8 | 25.2 | 2.4 | 11\% |

## carsales "Look Through" P\&L analysis

|  | HY16 |  |  |  |  | HY17 |  |  |  |  | HY18 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% Owned | Days Owned | Reported | Underlying | Look Through | \% Owned | Days Owned | Reported | Underlying | Look <br> Through | \% Owned | Days Owned | Reported | Underlying | Look Through |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| iCar Asia | 22.9\%, 20.3\% | 183 | Equity Acc'ted | 3.6 | 0.7 | 20.1\%, 16.5\%, 15.6\%** | 183 | Financial Asset* | 3.0 | 0.5 | 13.20\% | 183 | Financial Asset* | - | - |
| SK Encar | 49.90\% | 183 | Equity Acc'ted | 16.9 | 8.4 | 49.90\% | 183 | Equity Acc'ted | 20.8 | 10.4 | 49.90\% | 183 | Equity Acc'ted | 23.2 | 11.6 |
| WebMotors | 30\% | 183 | Equity Acc'ted | 18.9 | 5.7 | 30\% | 183 | Equity Acc'ted | 21.0 | 6.3 | 30\% | 183 | Equity Acc'ted | 27.0 | 8.1 |
| RedBook Asia and New Zealar | 100\% | 183 | 1.6 | 1.6 | 1.6 | 100\% | 183 | 1.7 | 1.7 | 1.7 | 100\% | 183 | 1.8 | 1.8 | 1.8 |
| soloautos | 65\% | 91 | 0.2 | 0.2 | 0.1 | 65\% | 183 | 0.3 | 0.3 | 0.2 | 65\% | 183 | 0.5 | 0.5 | 0.3 |
| chileAutos | N/A | N/A | N/A | N/A | N/A | 83\% | 183 | 1.5 | 1.5 | 1.3 | 83\% | 183 | 2.4 | 2.4 | 2.0 |
| Demotores | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 100\% | 183 | 1.3 | 1.3 | 1.3 |
| Total International |  |  | 1.7 | 41.1 | 16.5 |  |  | 3.5 | 48.3 | 20.4 |  |  | 6.0 | 56.2 | 25.1 |
| carsales Domestic |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Domestic Core Business | Various * |  | 124.1 | 124.1 | 122.2 | Various * |  | 135.0 | 135.0 | 132.6 | 100\% |  | 143.7 | 143.7 | 143.7 |
| Domestic Investments * | Various * |  | 41.4 | 41.7 | 20.8 | Various* |  | 40.1 | 42.0 | 20.4 | Various * |  | 50.4 | 54.0 | 25.9 |
| Total Revenue |  |  | 167.3 | 207.0 | 159.4 |  |  | 178.6 | 225.2 | 173.3 |  |  | 200.1 | 253.9 | 194.6 |
| EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| iCar Asia | 22.9\%, 20.3\% | 183 | Equity Acc'ted | (5.3) | (1.1) | 20.1\%,16.5\%,15.6\% | 183 | Financial Asset | (6.8) | (1.2) | 13.20\% | 183 | Financial Asset | - | - |
| SK Encar | 49.90\% | 183 | Equity Acc'ted | 8.6 | 4.3 | 49.90\% | 183 | Equity Acc'ted | 10.0 | 5.0 | 49.90\% | 183 | Equity Acc'ted | 10.3 | 5.1 |
| WebMotors | 30\% | 183 | Equity Acc'ted | 5.3 | 1.6 | 30\% | 183 | Equity Acc'ted | 4.4 | 1.3 | 30\% | 183 | Equity Acc'ted | 9.6 | 2.9 |
| RedBook Asia and New Zealar | 100\% | 183 | 0.7 | 0.7 | 0.7 | 100\% | 183 | 0.7 | 0.7 | 0.7 | 100\% | 183 | 1.0 | 1.0 | 1.0 |
| soloautos | 65\% | 91 | (0.1) | (0.1) | (0.1) | 65\% | 183 | (0.9) | (0.9) | (0.6) | 65\% | 183 | (0.6) | (0.6) | (0.4) |
| chileAutos | N/A | N/A | N/A | N/A | N/A | 83.0\% | 183 | 0.6 | 0.6 | 0.5 | 83\% | 183 | 0.9 | 0.9 | 0.7 |
| Demotores | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 100\% | 183 | (0.9) | (0.9) | (0.9) |
| Total International |  |  | 0.6 | 9.2 | 5.4 |  |  | 0.4 | 8.0 | 5.7 |  |  | 0.3 | 20.3 | 8.4 |
| carsales Domestic |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Domestic Core Business | Various * | 183 | 71.7 | 71.7 | 71.5 | Various * | 183 | 78.6 | 78.6 | 77.8 | 100\% | 183 | 84.2 | 84.2 | 84.2 |
| Domestic Investments * | Various * | 183 | 9.1 | 6.1 | 4.1 | Various * | 183 | 4.1 | (2.3) | 1.1 | Various * | 183 | 6.1 | (2.3) | 1.9 |
| Total Ebitda |  |  | 81.5 | 87.0 | 81.1 |  |  | 83.1 | 84.3 | 84.5 |  |  | 90.6 | 102.2 | 94.5 |

Domestic Investments comprises Stratton Finance, RedBook Inspect, tyresales, Ratesetter and Promisepay.
Auto Exchange - remaining 50\% of Auto Exchange purchased in August 2018. Restated to show this within Core Business rather than Domestic Investments for all periods. *iCar - The Group holds a $13.2 \%$ stake in iCar Asia Ltd. This was equity accounted up until 9 December 2016 and after this date is classified as an Available-for-sale financial asset meaning the Group no longer accounts for its proportional share of profits of iCar from that date. All numbers for icar Asia are carsales' management estimates.
carsales "Look Through" methodology: For equity accounted associates and consolidated subsidiaries, add the total revenue or EBITDA for the period of ownership within the reporting period multiplied by the \% ownership over the period. Some "Look Through" numbers involve the disclosure of non IFRS information - Refer to carsales' Disclosure of

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[^0]:    See slide 38 regarding the disclosure of non-IFRS Information
    *H1 FY14 to H1 FY17 Operating Cash Flow re-classified to separately present the effect of foreign exchange rate changes on the cash and cash equivalents balance.
    ** Net debt includes total borrowings less total cash as at 31 December 2017 per published balance sheet. Ratios above are based on reported financial outcomes and may vary with bank covenant definitions. *** Annualised EBITDA is reported EBITDA for the 12 month period ended 31 December 2017. Annualised Net Interest Expense is reported net interest expense for the 12 month period ended 31 December 2017.

[^1]:    Source: GDP: World Bank, Annual car sales: Korea - Korea Automobile Manufacturers Association, Australia - VFACTS and road transport Authority Note: CY refers to calendar year January to December

[^2]:    *Source: GDP: IMF

