

ASX: ERF 21 February 2022

# Elanor Retail Property Fund

woolworths (0)

SHOEREEN

**HY22 Results Presentation** 



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### ACKNOWLEDGEMENT OF COUNTRY

Elanor is proud to work with the communities in which we operate, to manage and improve properties on land across Australia and New Zealand.

We pay our respects to the traditional owners, their elders past, present and emerging and value their care and custodianship of these lands.





# HY22 Highlights



# HY22 Results Highlights



### Funds From Operations (FFO)

\$4.05m

3.17c per security\$0.6 million COVID-19 provision

# Distributions per security

3.01C

95% payout ratio

# HY22 rent collections



 97% excluding Tweed Mall (impacted by Queensland border closures)

100% tenants trading at 31 December 2021

### NTA per security

\$1.22

Moranbah sold at book value for \$28.0 million

### Portfolio Weighted Average Cap Rate

7.0%

Portfolio weighted average cap rates:

- Sub-Regional 6.9%
- Neighbourhood 7.2%

### Gearing<sup>1</sup>



- Gearing substantially below target range of 30% to 40% (providing significant investment capacity)
- Investment capacity of \$50m (35% gearing)





# Positioned for Strong Income and Capital Growth

### Income Growth

### ERF is well positioned to grow FFO and distributions in 2H22

100% of tenants trading post easing of COVID-19 restrictions 94% collection rate expected to improve given Queensland border reopening Leasing momentum to benefit from continued sales growth across portfolio

### Capacity for Earnings Accretive Acquisition

\$50m of balance sheet capacity facilitates earnings accretive acquisition

### Capital Growth from executing Repositioning Projects

Repositioning sub-regional to supermarket anchored shopping centres by leveraging Elanor's leading retail asset and development management capability





### Portfolio demonstrating strong and resilient income

Tweed Mall now benefiting from Queensland border reopening in December 2021

### 94% of HY22 rent collected (97% excluding border impact on Tweed Mall)

Property	State	Leased Occupancy	Trading Occupancy (NLA) <sup>1</sup>	Actual HY22 Collections
Tweed Mall	NSW	97%	99%	90%
Manning Mall	NSW	94%	99%	94%
Gladstone Square	QLD	82%	100%	97%
Glenorchy Plaza	TAS	99%	100%	98%
Northway Plaza	QLD	94%	100%	99%
Total		95%	100%	94%

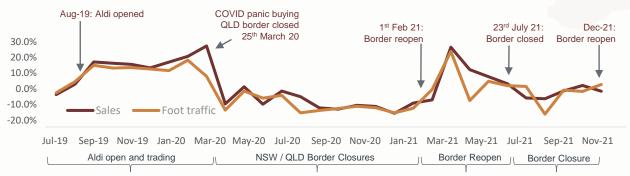
1. Calculated as percentage of leased NLA open and trading 31 December 2021

### 7.9% sales growth for 'Majors' since Dec-19

Major Sales (MAT)	Pre-COVID Dec-21 vs. Dec-19	Last 12 Months Dec-21 vs. Dec-20
Supermarkets <sup>1</sup>	5.0% <sup>2</sup>	1.4%
DDS	21.6%	0.3%
Total Majors	7.9%	1.2%
4 Tours of Mall as last immediate hus Oursenational h		

1. Tweed Mall sales impacted by Queensland border closure, see below

2. Supermarket sales growth 14.3% since Dec-19, excluding Tweed Mall



### Tweed Mall sales growth, from July 2019 - Rebound forecast in 2H22 Perth





# Strategy and Business Overview



# ERF: Secure and Growing Income with Value Upside

### **Investment Focus**

# Secure Income Real Estate Fund with Value Upside

Focus on investing in Supermarket anchored retail assets with strong sustainable cash flows

Strong cash generation capability with strong value and earnings accretion

Elanor has a track record of delivering strong investment returns from retail real estate

TWEED MALL

### Experienced Management Team

Deep experience and strong capability across acquisition, asset management, leasing, retail repositioning and development management

Northway

Glenorchy Plaza

### Secure and Growing Income with Value Upside

# **\$191.2**m

Secure cash flows from strongly performing supermarkets/anchor retailers with capital growth from repositioning retail tenants to essential needs goods and services and unlocking assets' highest and best real estate use

**Gladstone Square** 

MANNING



# **ERF:** Portfolio Initiatives

ERF continues to focus on growing securityholder value through active leasing, value accretive repositioning and further supermarket based retail investments

### Growing income and capital value

### Tweed Mall – Neighbourhood Repositioning

- Income growth following reopening of Queensland border in December 2021
- Transform Tweed Mall from a Sub-Regional into a triple supermarket Neighbourhood centre
- · Replace DDS with full line supermarket and improving essential needs focus
- Extract mixed use value via strategic master planning

### Manning Mall – Neighbourhood Repositioning

- Income growth following easing of NSW trading restrictions in October 2021
- Reposition Manning Mall from a Sub-Regional to a Neighbourhood centre
- Replace DDS with essential needs goods and services mini-majors

### **Gladstone Square**

- Strongly performing supermarket leased until 2036
- Improve occupancy by leasing to everyday goods and services retailers
- Liquor lease extended for five year term

### Glenorchy

- DDS MAT growth of 40% since December 2019
- Percentage rent forecast in 2022 following closure of competing DDS

### **Northway Plaza**

- Supermarket lease renewed for five years to 2026
- Liquor retailer and Australia Post leases extended for five-year term
- · New value accretive pad sites on surplus land



# ERF: Capital Management

ERF continues to focus on growing securityholder value to reflect the NTA of the Fund

## FY22 Capital Management

### Special distribution

12.0 cents per security paid in August 2021 following divestment of Auburn Central at a premium to book value

**18.3% gearing** \$25.0 million debt repaid from Moranbah Fair sale proceeds

### **Investment Capacity**

The Fund has \$50 million of borrowing capacity to:

- acquire earnings accretive, secure income, retail investments
- complete asset repositioning projects

while maintaining a 35% gearing level





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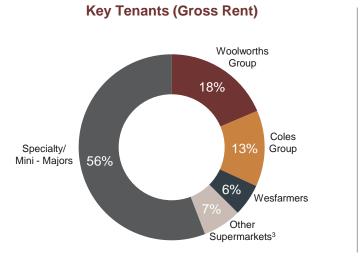
# Portfolio Overview



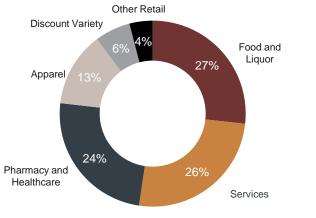
# Secure Income Shopping Centres with Value Upside

### Supermarket, everyday goods and essential services retail portfolio

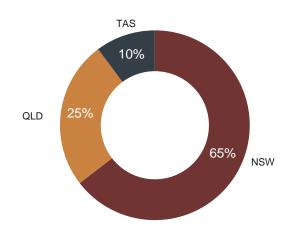
Property Name	Centre Type	State	Value (\$m)	Cap Rate	Lettable Area (sqm)	Gross Rent (\$m)	<b>Occupancy</b> <sup>1</sup>	WALE (by Area)	WALE (by Gross Rent)	No. of Tenants <sup>2</sup>
Tweed Mall	Sub-Regional	NSW	87.0	6.75%	23,266	8.1	97.4%	3.4yrs	3.6yrs	63
Manning Mall	Sub-Regional	NSW	36.4	7.00%	10,745	3.9	93.9%	2.2yrs	2.7yrs	29
Gladstone Square	Neighbourhood	QLD	30.0	7.25%	6,842	2.5	81.5%	8.1yrs	8.2yrs	17
Glenorchy Plaza	Sub-Regional	TAS	19.5	7.50%	8,726	2.0	99.0%	3.3yrs	3.1yrs	14
Northway Plaza	Neighbourhood	QLD	18.3	7.00%	4,045	1.6	94.4%	4.7yrs	5.2yrs	10
Total			191.2	6.98%	53,623	18.0	94.7%	3.8yrs	4.1yrs	133







### **Geographic Diversification (Asset Value)**



#### 1. By Lettable Area

2. Includes Majors, Mini-Majors, Discount Department Stores, Specialties and Other (Kiosks, ATMs, Carwashes, Offices, Roof top leases to telecommunication providers) 3. Aldi and IGA



## Portfolio Valuation Movements

Weighted average capitalisation rate of 7.0%

7.0%

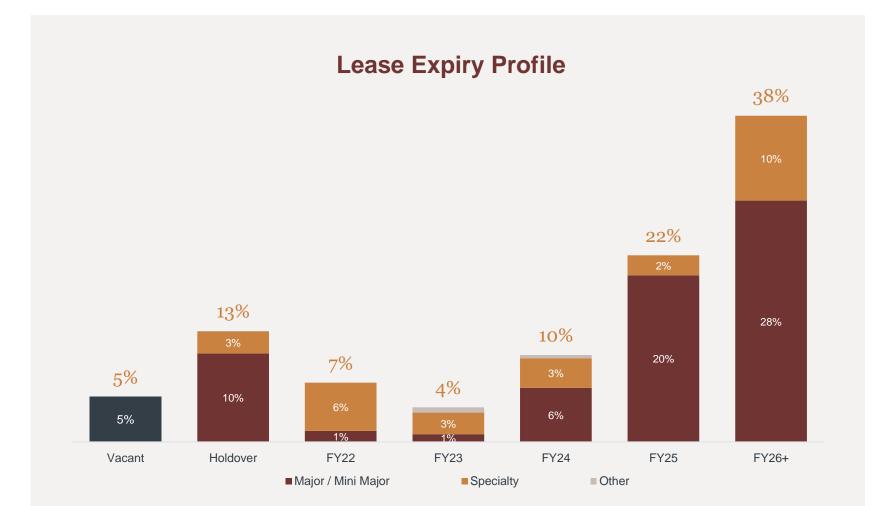
Portfolio valuation reflects a weighed average capitalisation rate of 7.0%

0.3% tightening since June 2021

Tweed MallSub-RegionalIndependent87.085.0Manning MallSub-RegionalIndependent36.436.1Gladstone SquareNeighbourhoodInternal30.030.0Glenorchy PlazaSub-RegionalInternal19.518.9Northway PlazaNeighbourhoodInternal18.317.0Investment Property Carrying Value (Post Moranbah Sale)191.2187.0Moranbah FairNeighbourhood28.0Investment Property Carrying Value (Pre Moranbah Sale)191.2215.0	Change (\$m)		Value Jun-21 (\$m)	Value Dec-21 (\$m)	Valuation	Centre Type	Property
Gladstone SquareNeighbourhoodInternal30.030.0Glenorchy PlazaSub-RegionalInternal19.518.9Northway PlazaNeighbourhoodInternal18.317.0Investment Property Carrying Value (Post Moranbah Sale)191.2187.0Moranbah FairNeighbourhood28.0	2.0	5.0	85.0	87.0	Independent	Sub-Regional	Tweed Mall
Glenorchy PlazaSub-RegionalInternal19.518.9Northway PlazaNeighbourhoodInternal18.317.0Investment Property Carrying Value (Post Moranbah Sale)191.2187.0Moranbah FairNeighbourhood28.0	0.3	5.1	36.1	36.4	Independent	Sub-Regional	Manning Mall
Northway PlazaNeighbourhoodInternal18.317.0Investment Property Carrying Value (Post Moranbah Sale)191.2187.0Moranbah FairNeighbourhood28.0	-	).0	30.0	30.0	Internal	Neighbourhood	Gladstone Square
Investment Property Carrying Value (Post Moranbah Sale)     191.2     187.0       Moranbah Fair     Neighbourhood     -     -     28.0	0.6	3.9	18.9	19.5	Internal	Sub-Regional	Glenorchy Plaza
Moranbah Fair Neighbourhood 28.0	1.3	<i>'</i> .0	17.0	18.3	Internal	Neighbourhood	Northway Plaza
	4.2	<b>'.0</b>	187.0	191.2	ah Sale)	ying Value (Post Moranba	Investment Property Carr
Investment Property Carrying Value (Pre Moranbah Sale) 191.2 215.0	(28.0)	3.0	28.0	-	-	Neighbourhood	Moranbah Fair
	(23.8)	5.0	215.0	191.2	h Sale)	ying Value (Pre Moranbal	Investment Property Carr

# Portfolio WALE





# 4.1 yrs WALE

by gross rental income **3.8 years** by area

Portfolio occupancy of 94.7%<sup>1</sup>

Holdover provides flexibility ahead of major repositioning project (Tweed Mall DDS)



# ESG focus and initiatives

A core element of our mission is to grow the portfolio whilst making positive and impactful social and environmental contributions to the communities in which we operate

ESG Focus		ESG Initiative
	Solar Solar BAY	Collaborating with Solar Bay to install solar power at Tweed Mall and Gladstone Square
		Installation and subsequent rental income is expected by June 2022
Environmental	Recycling and Waste Management	Water harvesting and waste recycling being implemented across assets
	Energy Consumption	LED lighting upgrades underway at Tweed Mall, Manning Mall, Gladstone Square and Northway Plaza
	COVID-19 Support	Installation of COVID-19 Vaccination Clinics at Tweed Mall and Gladstone Square
	Queensland Government Gueensland Health	<ul> <li>Fair and reasonable dealings with retailers during COVID-19 lockdowns</li> </ul>
Social	Community Support	Justice of the Peace at all centres
		<ul> <li>Creating community focused centres by increasing exposure to medical, health and wellbeing usages</li> </ul>
		<ul> <li>Numerous community groups welcomed across ERF portfolio supporting Seniors Week, Red Cross, Lions Club and Salvation Army</li> </ul>
	Improved Systems,	Refinement of lease approval and statutory document governance relating to Leasing Code
Governance	Procedures and Processes	<ul> <li>Established reporting dashboard to improve reporting framework and improve results</li> </ul>



# HY22 Financial Results

FFO



### Statutory net income of

\$2.7m

FFO of \$4.05m or 3.17 cents per security

**Distribution of** 

**3.01 cents** per security (representing 95% of HY22 FFO)

Reconciliation to FFO	HY22 (\$'000)
Net profit	2,716
Amortisation expense	498
Transaction cost	370
Straight-lining of rental income	(90)
Fair value adjustments on investment property	(1,166)
Others	1,672
FFO	4,050

HY22 result includes:

**\$0.6**m

COVID-19 provisions

No income from Moranbah Fair following divestment in August 2021

Debt repayment of \$25.0 million





# Balance Sheet



Balance Sheet as at 31 December 2021	\$'000			
Assets				1
Cash	5,275			
Receivables	7,190	E Constantino	Πηξη	
Other assets	1,122			
Investment properties	191,150			
Total assets	204,737			
Liabilities				
Payables	3,438	Net Tangible	Net Debt	
Distributions payable	3,847	Assets (NTA)		
Rent received in advance	435			
Interest bearing liabilities	41,683	\$1.22	\$36.4m	
Derivative financial instruments	105		ψ30.4111	
Total liabilities	49,508	per security		
Net assets	155,229			
Number of securities ('000)	127,712			
NAV per security	\$1.22			
NTA per security	\$1.22			
Gearing (ND / TA less cash)	18.3%		1	I

1. Debt less cash / Total Assets less cash



## Debt and Capital Management

31 December 2021

Facility limit (\$m)	46.7
Drawn debt (\$m)	41.7
Gearing	18.3%
% debt fixed or hedged	100%
Weighted average cost of debt (p.a.)	1.8%
Average debt facility maturity (years)	2.4
Average swap / hedge maturity (years)	1.4
Interest cover ratio	12.54x

### **Drawn Debt Maturity Profile (%)**



1. LVR is calculated as drawn debt divided by the value of the Portfolio

2. ICR is calculated as net rental income from the properties in the Portfolio divided by interest expense



The weighted average term to maturity of the Fund's debt is 2.4 years



**Gearing** reduced to **18.3%** post divestment of Moranbah Fair



**Debt 100% hedged** to May 2023 reflecting a 1.81% p.a. cost of debt



**Target range** for fixed interest rate exposure of between 70% and 100% of drawn debt



Average swap/hedge maturity is 1.4 years

### Key Covenants

- Loan-to-Value Ratio  $(LVR)^1 \le 50\%$
- Interest Cover Ratio (ICR)<sup>2</sup> ≥ 2.00x, assessed semi-annually



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# Strategy and Outlook



# Strategy and Outlook





### Growing Income

- Execution of leasing initiatives to grow the income of the Fund
- \$50m capacity for a highly accretive acquisition

# Capital Growth

\$

- Execution of repositioning initiatives to achieve accretive cash flows and value
- Investing in retail assets with strong sustainable cash flows and value upside



## Securityholder Value

ERF is well positioned to grow securityholder value



# Appendix

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# Strong Operational and Strategic Upside

Operational and Strategic Priorities			HY22 Progress / Status	Short Term <12 months	Medium Term 1 – 3 years
	Leasing	Aldi and new specialty stores	Completed	Aldi opened Aug-19	
	Leasing	Replace DDS with major supermarket	In progress		
	Development	Mixed-use master-plan approval and staging	In progress		
	Development	Mixed-use development partnership and delivery	In progress		
	Development	Reposition DDS with essential needs retailers	Negotiating		
MANNING Leasing	Leasing	Improve occupancy with additional essential needs tenants	Ongoing		
Gladstone Square	Leasing	Improve occupancy with additional essential needs tenants	In progress		
	Operational	Monitor DDS sales growth/percentage rent	In progress		
Glenorchy	Capital Recycling	Consider divestment following percentage rent growth	Ongoing		
	Leasing	Renewal of supermarket lease	Completed	Lease extended to Oct-	26
Northway PLAZA	Development	Develop pad sites	In progress		
	Capital Recycling	Consider divestment following pad site development	Ongoing		
	Operational	Drive cost/operating efficiencies through active asset management	Ongoing		
Blanor PROPERTY FUND	Acquisitions	Acquisition of accretive, high investment quality shopping centres with value upside	Ongoing		



# Retail Comparable Sales (December 2021)

	COLES		Gladstone Square		Northway
Supermarket Anchors	<b>E 6</b>	coles	Ó	Glenorchy	<b>I</b> GR
Other Anchor Retailers	Ο	Ο	-	BIGW	-
Annual Retail Sales (\$m)	102.4 <sup>3</sup>	73.5	47.7	25.7 <sup>4</sup>	25.0
Centre Sales (\$ / sqm p.a)	5,704	8,352	10,903	3,735	8,282
Supermarket Sales (\$/sqm p.a)	8,295	14,755	11,773	n/a²	8,805
MAT change vs. Dec-19 (%)	(8.2%)	15.5%	17.3%	n/a <sup>2</sup>	7.3%
MAT change vs. Dec-20 (%)	0.0%	3.0%	4.5%	n/a²	(3.1%)
Specialty Sales <sup>1</sup> (\$psqm / p.a)	5,407	9,008	n/a²	n/a²	n/a²
YoY change (%)	1.3%	(3.0%)	n/a²	n/a²	n/a <sup>2</sup>
Specialty Occupancy Cost <sup>1</sup>	11.9%	9.4%	n/a²	n/a²	n/a²



Note: Analysis is limited to retailers who have traded and consistently reported sales for the 24 months ended 31 December 2021 (including temporary closures during COVID-19) 1. Excludes non retail categories of Travel Agents, Post Offices, Gyms, Medical / Veterinary and Offices

2. Insufficient comparable specialty retailer sales data

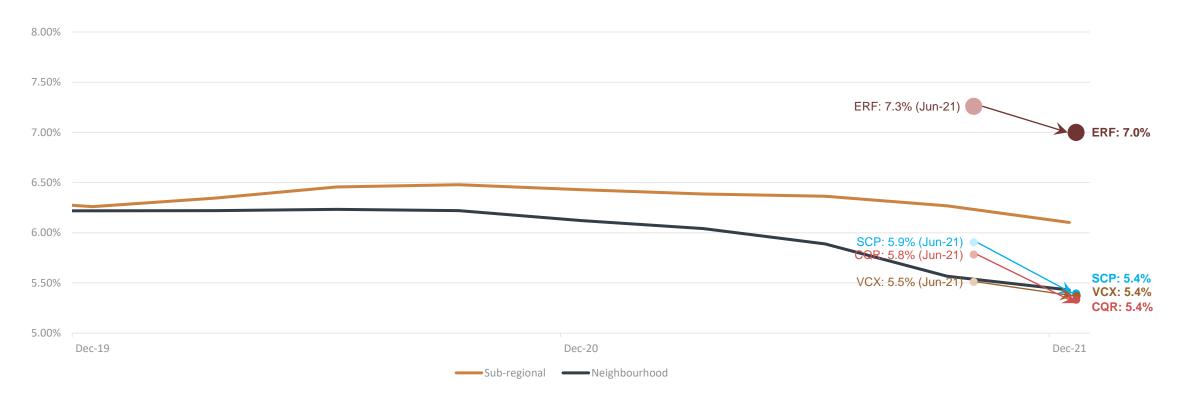
3. Excludes Aldi; pre QLD border closure in March 2020; monthly sales and footfall growth peaked at 20.7% and 18.2% yoy respectively

4. Big W DDS MAT has grown 40% since December 2019



# **ERF Portfolio Capitalisation Rates**

ERF Weighted Average Portfolio Cap Rate remains significantly higher than the Sub-Regional and Neighbourhood shopping centre market and peers





# Tweed Mall, Tweed Heads, New South Wales

### **Overview**

Triple supermarket single DDS shopping centre with inherent defensive investment attributes Well-located lifestyle precinct; 4km from the Gold Coast International Airport, adjacent to Tweed River and 500 metres from Pacific coastline

Strongly growing metropolitan area with increasing mixed-use development potential

### **Financial**

Valuation	\$87.0 million
Valuation per m <sup>2</sup>	\$3,739 per m <sup>2</sup>
Cap Rate	6.75%
Occupancy	97%
WALE by income	3.6 years
Moving Annual Turnover (Comparable)	\$102 million

### **Physical**

Site Area	50,005 m <sup>2</sup>
Net Lettable Area (NLA)	23,266 m <sup>2</sup>
Car Parks	942
Car Parking Ratio	4.1:100m <sup>2</sup>



65+









# Manning Mall, Taree, New South Wales







### Overview

Single level shopping centre located in the CBD of Taree, New South Wales. High quality, nonmetro location is well positioned for conversion into an essential goods and services neighbourhood centre Anchored by a Coles supermarket leased to September 2024 together with Target expiring November 2023

### Financial

Valuation	\$36.4 million
Valuation per m <sup>2</sup>	\$3,388 per m <sup>2</sup>
Cap Rate	7.00%
Occupancy	94%
WALE by income	2.7 years
Moving Annual Turnover (Comparable)	\$74 million

### **Physical**

Key Tenants	coles 🗿
Car Parking Ratio	3.9:100m <sup>2</sup>
Car Parks	417
Net Lettable Area (NLA)	10,745 m <sup>2</sup>
Site Area	29,742 m <sup>2</sup>

Number of Specialties



# Gladstone Square, Gladstone, Queensland

### **Overview**

Single level neighbourhood shopping centre located in the CBD of Gladstone, Queensland.

Anchored by a Woolworths supermarket leased to 2036, Chemist Warehouse, Reject Shop and Liquorland.

### **Financial**

Valuation	\$30.0 million
Valuation per m <sup>2</sup>	\$4,385 per m <sup>2</sup>
Cap Rate	7.25%
Occupancy	82%
WALE by income	8.2 years
Moving Annual Turnover (Comparable)	\$48 million

### **Physical**

Site Area	19,186 m <sup>2</sup>
Net Lettable Area (NLA)	6,842 m <sup>2</sup>
Car Parks	335
Car Parking Ratio	4.9:100m <sup>2</sup>





25

Number of Specialties









## Glenorchy Plaza, Hobart, Tasmania







### **Overview**

Modern two level retail centre, located eight kilometres north of Hobart, Tasmania.

Anchored by a strongly trading Big W DDS leased to 2025 (growth to continue following closure of competing DDS) Located adjacent to the Woolworths anchored Glenorchy Central, driving foot traffic between the two centres.

### Financial

Valuation	\$19.5 million
Valuation per m <sup>2</sup>	\$2,235 per m <sup>2</sup>
Cap Rate	7.50%
Occupancy	99%
WALE by income	3.1 years
Moving Annual Turnover (Comparable)	\$26 million

### **Physical**

Site Area	11,860 m <sup>2</sup>
Net Lettable Area (NLA)	8,726 m <sup>2</sup>
Car Parks	302
Car Parking Ratio	3.5:100m <sup>2</sup>
Key Tenants	BIGW
Number of Specialties	14



# Northway Plaza, Bundaberg, Queensland

### Overview

Single level neighbourhood shopping centre located in North Bundaberg, Queensland.

Anchored by Cornetts IGA supermarket leased to 2026 (guaranteed by Metcash Limited)

### **Financial**

Valuation	\$18.3 million
Valuation per m <sup>2</sup>	\$4,512 per m <sup>2</sup>
Cap Rate	7.00%
Occupancy	94%
WALE by income	5.2 years
Moving Annual Turnover (Comparable)	\$25 million

### **Physical**

Site Area	23,990 m <sup>2</sup>
Net Lettable Area (NLA)	4,045 m <sup>2</sup>
Car Parks	230
Car Parking Ratio	5.1:100m <sup>2</sup>

Key Tenants

Number of Specialties









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